

# Apollo Munich Health Insurance Company Limited

# **11<sup>th</sup> Annual Report**

# 2016-17

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#### **Corporate Information**

#### **Board of Directors**

Dr. Prathap C Reddy Ms. Shobana Kamineni Ms. Suneeta Reddy Mr. MBN Rao Mr. Bernhard Steinruecke Ms. Doris Sophia Hoepke Mr. Andrew Kielty Mr. Karthik Reddy Mr. Antony Jacob

#### **Senior Management**

Mr. Antony Jacob - CEO & Whole-time director

Mr. Krishnan Ramachandran - Deputy CEO

Mr. Srikanth Kandikonda - CFO & Company Secretary

Dr. Sriharsha A Achar - Chief People Officer

#### Auditors

M/s S. Viswanathan M/s S.N. Dhawan & Co.

#### **Registered Office:**

Apollo Hospitals Complex, Jubliee Hills, Hyderabad – 500033 IRDA Registration No: 131 CIN No: U66030AP2006PLC051760 Tel No: 0124 – 4584333, Fax: 0124 – 4584111 Website: www.apollomunichinsurance.com

#### **Corporate Office:**

1<sup>st</sup> Floor, SCF – 19, Sector 14, Gurgaon Haryana



### **APOLLO MUNICH HEALTH INSURANCE CO LTD**

Registered Office: Apollo Hospitals Complex, Jubilee Hills, Hyderabad- 500033

#### **DIRECTORS' REPORT**

Dear Members,

Your Directors have pleasure in presenting the eleventh Annual Report together with the Audited Statement of Accounts for the financial year ended 31<sup>st</sup> March, 2017.

#### 1. Industry Overview:

Health insurance is one of the most important forms of insurance a person must own to enjoy unlimited access to quality healthcare services, anywhere, anytime. The value that health insurance brings to people in maintaining their health and mitigating financial consequences of medical emergencies is evident as the Gross Written Premium (GWP) of health insurance is growing annually. During the period between April 2016 and March 2017, it increased nearly 24% with GWP of INR 30,765 crore for FY 2016-17, compared with 22.4% growth in 2015-16 and 15.6% growth in FY 2014-15.

In the last three years, the health insurance sector which constitutes over 24% of the general insurance industry has been on a high-growth curve. The prime reasons for this increase are increased awareness and medical inflation growing at a higher rate than general inflation. Also, more people are realising the need for health insurance as many fall into a debt trap once impacted.

The growth rate of standalone insurers is much higher than that of private players. With the standalone insurers growing aggressively, their combined premium has almost touched the total health insurance premium booked by all 18 private insurers. For the FY 2016-17, the standalone insurers booked a premium of INR 5,594 crore, as compared to the combined premium of 18 private insurers at INR 6,106 crore. The public sector insurers retained their lead with INR 19,064 crore in health insurance premium.

For the period ending March 31, 2017, your Company achieved a Gross Written Premium of INR 1,300 crore, reflecting a growth of 30% over March 2016. Your Company continues to grow at a higher rate than the industry and our insurance products continue to get high ratings by market participants. Your Company enjoys one of the best claims ratios in the industry as well as a strong customer loyalty.

This performance is the result of the various initiatives taken over the past 12 months. The challenging part of this performance was our constant focus on improving profitability, reflected in a significant improvement in loss and expense ratios. More importantly, the goals and targets that we had set for your Company regarding the customers, people, business model, value proposition, and brand have all progressed well. Also, our objective of building a committed and compliant Apollo Munich was also on track.



#### 2. Financial Results:

Your Company completed its Ninth full year of operations in a challenging and competitive market. During the year under review, the Company achieved GWP of INR 13 Billion as compared to INR 11.1 Billion in FY 2015-16, a growth of about 17%. The income from investments during the year was INR 814.8 Million as compared to INR 696.4 Million in 2015-16. The profit for the year was INR 1,322.9 Million in comparison to INR 74.6 Million during FY 2015-16. The total incurred claims during the year under review were INR 6.1 Billion as compared to INR 5.0 Billion in FY 2015-16.

#### 3. <u>Capital:</u>

The paid-up equity capital of your Company as on 31<sup>st</sup> March, 2017 was at INR 3.6 billion. The Company's paid up equity share capital increased marginally from 3,569,229,120 as on 31<sup>st</sup> March, 2016 to 3,572,710,370 as on 31<sup>st</sup> March, 2017 pursuant to allotment of 3,48,125 equity shares upon exercise of Options under Employees Stock Option Plan, 2011. During the year under review, the stake of Munich Health Holding AG (MHH), a foreign promoter, has increased from 25.47% to 48.73% on July 8<sup>th</sup>, 2016.

#### 4. Solvency:

During the year under review, the Company has met the solvency norms specified in Section 64VA of the Insurance Act, 1938 as amended by The Insurance Laws (Amendment) Act, 2015 read with the IRDAI (Assets, Liabilities, and Solvency Margin of General Insurance Business) Regulations, 2016.

#### 5. IRDAI Registration and Approvals:

The Company has obtained a certificate of registration from Insurance Regulatory and Development Authority of India (IRDAI) dated 03<sup>rd</sup> August, 2007 and holds a valid certificate of registration.

#### 6. ISO Certification:

During FY 2016-17, your Company retained ISO 9001:2008 certification after successfully completing the periodic audit -2. The validity of ISO 9001:2008 certificate issued to the Company is valid until September 2017.

#### 7. Underwriting and Portfolio Management:

The market continues to witness irrational and unsustainable pricing in group health insurance business. Your Company remains committed to profitable business as the strategy and accordingly continues to exhibit underwriting and pricing discipline. This is reflected in the bottom-line performance of Group business which is way better than the competition. On Retail business, the Company has continued its focus on leveraging the technology for quality and consistent underwriting risk decisions. The underwriting rule engine implemented few years back is monitored at regular intervals and enhanced based on the needs.



**Health Management & Clinical Informatics**: We have started outlier analysis to identify the factors responsible for adverse incidence rate and average claim size which will serve as an input for finding out conditions for Average Length of Stay reduction and Home Health Care initiative. This year the focus has been on maintaining the level of wellness services utilizing innovation and technology reflected in a considerable improvement in wellness test adherence and wellness discounts.

**Underwriting**: Apollo Munich has maintained a consistent, scientific underwriting approach focused on robust risk assessment. Underwriting guidelines continue to form an important element of pricing of products. A rule engine to automate part of underwriting has been in place for a few years. Currently new projects have been initiated to enhance efficiency and scope of the rule engine.

**Efficiency Enhancement** is being worked on through revision of Business Rule Engine (BRE) rules to accommodate out of scope products, rules and sourcing channels.

#### 8. Products:

The product portfolio of the Company comprises of comprehensive range of products in the health, travel and accident insurance categories.

Health Insurance products:

- Day 2 Day Care: With Day 2 Day Care launch, Your Company has introduced a new category, that of retail outpatient coverage. This cover would include coverage for day-to-day diagnostic, consultation and pharmacy expenses that one may incur outside the hospital.
- Easy Health: With over 3 variants, this product has been considered as the best health insurance product across all its peers with two independent rating agencies having adjudged it as the top rated plan across the year. Stay Active feature promotes active lifestyle and rewards the customer for walking everyday.
- Optima Restore: The innovative award winning health insurance plan that comprehensively covers inpatient hospitalization benefits with unique features such as the Restore benefit and Multiplier benefit. Stay Active feature promotes active lifestyle and rewards the customer for walking everyday.
- Maxima: The health insurance plan that not only caters to in-patient hospitalization cover but also provides a comprehensive out-patient module to cover all illnesses & expenses.
- Optima Cash: Daily hospitalization cash benefit is an ideal top up to any health insurance plans providing fixed benefits of everyday spent in hospital.
- Optima Plus: A renewable top-up indemnity based health insurance plan to provide coverage in case of catastrophes.
- Optima Senior: A specially designed health insurance plan to cover senior citizens who currently do not have any insurance coverage.



- Energy: A policy exclusively designed for individuals suffering from chronic conditions such as diabetes and hypertension. The plan uniquely provides a comprehensive wellness program that helps an individual manage his health while rewarding him in case he improves or manages his health. The plan also offers day 1 hospitalization coverage for diabetes and hypertension.
- Optima Vital: A critical illness plan designed to offer lump sum payout in case an individual gets diagnosed with one of the 37 critical illnesses covered under this policy.
- Optima Super: An indemnity based aggregate top up plan to provide extended coverage in case of catastrophes with an option to convert the top up plan into a regular (nil deductible) health insurance plan.
- Critical Advantage Rider: This unique critical illness indemnity rider, offers our HNI customers a unique opportunity to be covered for planned treatment at advanced medical centers located outside India. The product offers coverage for 8 unique critical illnesses that include Cancers, Cardiovascular disease etc.

**Travel Insurance**: Easy Travel is our flagship product in Travel segment, and offers a range of benefits to individuals, families and senior citizens. There is also an annual plan for people who travel frequently and need a plan to take care of multiple trips.

The new addition to travel insurance space this year was our new product "EduCare" the student travel insurance plan. The product provides a modular structure based plan which is a unique and exclusive offering suited to students, specially crafted for insurance requirements of top universities around the world.

The Company's Personal Accident portfolio offers wide range of benefits to cover the liabilities associated with an accident.

**Group Products:** The Company offers group /corporate cover solutions with customized benefits in all categories. Last year has seen focus on co-developing customized, pre-underwritten, event-specific products for partners that are an attached sale to the partners own product.

This year has seen the launch of new bancassurance partnership with Dena Bank and Equitas, and continuing partnership with Citibank, Canara Bank, Axis Bank and Indian Overseas Bank.

**New Launches:** The Company's bestselling products, Easy Health and Optima Restore have been revised, along with addition of Stay Active Benefit, which promotes active lifestyle by rewarding the customer for walking on a daily basis.

The Company had also introduced the unique new to market offerings in the form of EduCare (The Student Travel Insurance plan) and Day 2 Day Care (The out-patient insurance plan). Day 2 Day Care is a unique product offering cashless OPD benefits to customers, taking care of the daily OPD expenses.

9. Office network:



The total number of offices of your Company stood at 110, comprising of 5 Zonal offices in Delhi, Mumbai, Bangalore, Kolkata and Indore, 103 spoke offices across the country, one branch and Corporate office and one Central Processing Centre. All the offices are fully functional and networked with the head office over a wide area network. The geographical spread of these offices has improved the visibility and customer base for the Company.

#### 10. Distribution Channels:

In order to expand the business segment, efficient distribution channels are a pre-requisite. Right from inception, your Company has been pursuing a strategy of having multichannel distribution. The Company shall use these distribution channels to map the country and make the products available within easy reach for the customers.

India's insurance market, is characterised by fierce competition, constantly evolving regulation, significant variations in market dynamics, product offerings that may not suit the long-term needs of insurance companies and consumers, and divergent objectives amongst key participants.

Over the longer term, positive macro-economic and social factors will also drive reform. The ageing population and concern over the adequacy of the safety net provided by the health system will create significant additional demand for insurance.

Agency remains the dominant distribution channel but the gap to bank-based distribution is narrowing, well supported by other channels such as corporate agents, strategic partnership, travel portal, sales associates, direct sales force, digital and a dedicated rural distribution.

The change in Corporate Agency guidelines in 2013 allowing Banks and other NBFCs to distribute health insurance plans of Stand-alone health insurance companies apart from the General insurance companies had worked in favour of your Company.

The Company has been constantly encouraging its valued customers to purchase its retail policies online. The business generated through the digital channel has also been growing steadily. During the year the online portal has been made more robust and user friendly to enable the customers to buy, through easy steps, both new policies as well as renew retail policies. We are also making a significant investment in recasting our website experience over the next quarter with new and easy user experiences. The Company expects significant growth in the digital channel in the coming years and is accordingly geared up to meet the increase in demand.

In line with the long-term strategy, your Company has adopted a prudent approach towards its group business. The Company believes that, these distribution channels will help in achieving the targets set out in the business plan.

11. Rural and Social Sector:



The Company has met its rural and social sector obligations as required under the IRDAI (Obligations of Insurers to Rural and Social Sectors) Regulations, 2015 as amended till date for the FY ended 31<sup>st</sup> March, 2017.

#### <u>12. Claims, Provider Network and Health Management:</u>

India, specifically the northern regions witnessed one of the highest incidences of infectious disease in a decade, primarily lead by Dengue, Chikungunya & Malaria, in 2016-17. Apollo Munich had been able to maintain the level of customer service even in the face of such challenge. We did it through provider engagement, new pro-active innovative ways of claim processing (travelling team of claim adjudicators to providers), establishing protocols for fast processing etc.

The Company furthered earlier initiatives like Orange zone, enhancing the fraud detection tools, preferred provider network for medical management, Claims sahyog etc. It also started many new initiatives like customer feedback on investigation and investigators, new provider payment models etc. There's increasing use of data and analytics in the decision making.

The Company's customer first focus has been maintained with an improvement in efficiency and cost management. The focus has been on management of infectious diseases like Dengue, reduction in query rates and cashless turnaround time and major innovations brought around the automated claims adjudication.

Improvement in NPS (Net Promoter Score) is being driven by customer centric initiatives like Let's Talk and Virtual Orange Zone. The focus will be on communication and training at sales, agents, partners and customer level.

#### 13. Information Technology:

Information Technology (IT) continues to enable business growth by providing strategic tools for enhanced customer service, business development and delivering operational excellence. With business growth, this vertical plays a central role in handling scale, innovative technology led solutions, providing business continuity / disaster recovery and delivering a seamless customer experience across the entire value chain.

Some of the key initiatives delivered during the year were as follows:

- DR Center The DR site built at Bangalore lies in a different and low seismic zone. DR established at Netmagic data centre with facilities and environment SLA. Connection to DR site is established and tested from both CPC Gurgaon and selected branches.
- IVR Implemented the Genesys IVR solution. This cost effective solution is an intelligent IVR platform configured with high availability that delivers personalized customer experience and increased productivity.
- Enabling Office Growth:
  - Launch of 7 New Offices Deployment with respect to IT infra



availability, EUS & Network Links.

• Launch of 49 Digital Offices.

#### 14. Investments:

Your Company's investment portfolio consists of various securities invested with prudence, while seeking a reasonable yield in line with the market conditions. During the year under review, the Company has focused primarily on increasing cash flows and has not taken excessive risk on its investment portfolio. The total investments of the Company as on 31<sup>st</sup> March, 2017 were INR 8.8 Billion as against INR 7.4 Bllion at the end of the previous year, an increase in the investment portfolio of around 18.9%. The growth of the investment portfolio indicates strong cash flow generation as well as prudent investment management. During the year, the Company earned an investment income of INR 696.4 Million as against INR 596.66 Million in the previous year. The average yield on these investments during the year worked out to 9.4% as against 9.3% earned in the previous year.

#### 15. Reinsurance:

The reinsurance programme for the year under review had been designed in accordance with the guidelines laid down by IRDAI. The Company met its obligation of ceding the mandatory reinsurance premium to General Insurance Corporation of India.

Further, in order to mitigate the risk arising out of single large loss and/or catastrophe loss affecting Company's net, your Company has also taken a risk cum catastrophe excess of loss cover for personal accident and travel insurance portfolio. The Company has also taken proportionate treaty in the health retail business to diversify the risk exposure.

#### 16. Corporate Governance:

Sound Corporate Governance is critical to enhance and retain stakeholders' trust. It has been the constant endeavor of the Company to enhance the economic value, trust and confidence of all stakeholders through good corporate governance practices. Your Company maintains a highly ethical corporate culture and ensures consistent compliances with all relevant laws and regulations.

A detailed report of the Board of Directors on the compliance of the various provisions of the Corporate Governance Guidelines prescribed by IRDAI is attached as a part of this report.

#### 17. Extract of Annual Return:

The extract of the Annual Return in prescribed form MGT- 9 as Annexure A is appended hereto and forms part of this Report.

#### 18. Number of meetings of Board:



During the year under review, the Board met four (4) times on 19<sup>th</sup> April, 2016, 22<sup>nd</sup> July, 2016, 10<sup>th</sup> November, 2016 and 2<sup>nd</sup> February, 2017.

The details of attendance of the Directors at the Board and other meetings are provided in the Corporate Governance Report.

#### <u>19. Directors' Responsibility Statement:</u>

In accordance with the requirements of section 134 of the Companies Act, 2013 (the Act), the Board of Directors hereby confirms the following:

- 1. that in the preparation of the annual accounts, the applicable accounting standards have been followed along with proper explanation relating to material departures;
- that they have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profits of the Company for that period;
- 3. that they have taken proper and sufficient care for the maintenance of adequate accounting records, in accordance with the IRDAI (Preparation of Financial Statements and Auditor's Report of Insurance Companies) Regulations, 2002 and provisions of the Act, 2013 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- 4. that they have prepared the annual accounts on a going concern basis; and
- 5. That they have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

#### 20. Declaration by Directors:

The Company has received declarations from all Independent Directors confirming that they meet the criteria of independence as provided under subsection 6 of Section 149 of the Act.

The Company has also received declarations from all Directors confirming that they are not disqualified from being appointed as directors under the provisions of Section 164 of the Act. Further, all the Directors have confirmed that they comply with the 'fit and proper' criteria prescribed under the Corporate Governance Guidelines issued by the IRDAI.



#### 21. Directors comments on Auditors Report and Secretarial Report:

Neither the Joint Statutory Auditors nor the Secretarial Auditor have made any qualification, reservation or adverse remark or disclaimer in their reports. The reports of the Secretarial Auditors and Joint Statutory Auditors are appended.

Further, during the year under review, the Joint Statutory Auditors have not come across and hence not reported any incident of material fraud to the Audit Committee of Directors.

## 22. Particulars of Loans, Guarantees or Investments under Section 186 of the Act:

The Company has not given any loan or guarantee to any person or body corporate. The investments of the Company are in compliance with the norms prescribed by IRDAI from time to time and the Investment Policy of the Company.

#### 23. Related Party Transactions:

Transactions / arrangements by the Company in its ordinary course of business with related parties primarily includes sale / purchase of insurance products, wherein premium / brokerage / commission is received / paid from /services rendered to related parties.

Audit Committee of Directors has given its in-principle approval to different types of related party transactions which are recurring in nature and in the ordinary course of business.

Related party transactions that were entered into during the year were in the ordinary course of business and on an arm's length basis. The details of transactions with related parties are placed before the Audit Committee at its quarterly meetings for ratification.

During the year under review, the Company did not enter into any transaction or arrangement with related parties, which were material or not at arm's length.

There were no materially significant transactions with the Directors, the Management, the Promoters or the relatives of the Directors that have a potential conflict with the interest of the Company at large. As per Accounting Standard (AS) 18 on 'Related Party Disclosures', the details of related party transactions entered into by the Company are included in the Notes to Accounts. Therefore, the information on transaction with related parties pursuant to Section 134(h) of the Act read with rule 8(2) of the Companies (Accounts) Rules, 2014 as per Form AOC 2 is Nil.

#### 24. Transfer to Reserves:

Your Company being an insurance company is governed by the IRDAI Regulations with regards to preparation of financial statements and therefore, it is not required to transfer any amount to reserves.



25. Dividend:

The Directors do not recommend any dividend on equity shares for the year ended  $31^{st}$  March, 2017.

#### <u>26. Material Changes and Commitments affecting the Financial Position:</u>

There were no material changes or commitments, affecting the financial position of the Company between March 31, 2017 and the date of this Report.

## 27. Conservation of energy, technology absorption and foreign exchange earning and outgo:

Since the Company does not carry out any manufacturing activity, the provisions with respect to conservation of energy or technology absorption are not applicable to the Company.

The details of Foreign exchange earnings and outgo is hereunder:

Earning in Foreign Currency during 2016-17: Nil

Expenditure in Foreign Currency during 2016-17: INR 35.20 Million

#### 28. Risk Management Framework:

Your Company has a Risk Management Framework in place to ensure that the Company identifies, assesses, monitors and reports all material risks. The Company has in place the Risk Management Policy of the Company. The guiding principle behind Company's Enterprise Risk Management Framework is to consider the risks of the enterprise as a whole rather than considering individual risks in isolation. The main objective of the said Policy is to ensure sustainable business growth with stability and to promote a pro-active approach in reporting, evaluating and resolving risks associated with the business. The Company has set up a Risk Management Committee (RMC) to administer the Company's Risk Management Strategies. The Committee assists the Board in effective operation of the risk management system by performing specialized analyses and quality reviews.

#### 29. Board Evaluation:

Pursuant to the provisions of the Section 178 and Section 149 read with Schedule IV of the Act, the Company has placed a mechanism for evaluation of performance of all the Directors including the Independent Directors, the Chairperson, the Board as a whole, as well as, the Board Committees. All the Directors have carried out an annual performance evaluation of the Individual Directors, the Board as a whole and the Board Committees. In addition, the Independent Directors have *inter-alia* separately evaluated the performance of the Board as a whole, its Committees, Individual Directors and Chairman of the Board, at their separate meeting held on 18<sup>th</sup> April, 2017.

The Nomination and Remuneration Committee undertook an evaluation of each Director's performance. The Board on the recommendation of Nomination and



Remuneration Committee, has evaluated its own performance, individual Directors and of Board Committees.

The evaluation of the Board and the Board Committees was carried out on the basis of various parameters like composition in terms of its size and diversity, Board communication & relationships including review and flow of information, attendance in Board/Committee meetings, participation on business strategic planning, follow up on implementation of decisions taken at Board/Committee meetings etc.

The evaluation of Directors (including Independent Directors) was carried out based on parameters like attendance, active participation, bringing one's own experience to bear on the items for discussion, awareness and observance of governance, value addition to the business and strategic aspects of the Company.

#### 30. Change in the nature of business:

There was no change in the nature of business of the Company during the year under review.

#### 31. Directors and Key Managerial Personnel:

The Board of Directors comprises of Nine (9) Directors including two (2) Independent Directors and one (1) Alternate Director as on 31<sup>st</sup> March, 2017. The Company has two (2) Independent Directors on the Board i.e. Mr. MBN Rao and Mr. Bernhard Steinruecke. In accordance with the provisions of the Companies Act, 2013, the Independent Directors are not liable to retire by rotation and have been appointed for a term of 5 years from their respective appointment dates.

During the year under review, there has been a change in the designation of Ms. Shobana Kamineni from the Whole-time Director to the Non-executive Director with effect from 17<sup>th</sup> December, 2016.

The Company has received requisite disclosures and undertakings from all the Directors in compliance with the provisions of the Act and the provisions of Corporate Governance guidelines notified by IRDA. The Independent Directors of the Company, Mr. MBN Rao and Mr. Bernhard Steinruecke have given a declaration that they meet the criteria of independence, as per the provisions of the Act. The Company and the respective Directors have entered into a Deed of Covenant as per the prescribed format.

In accordance with the provisions of Section 152 of the Act, Mr. Antony Jacob, Dr. Prathap C Reddy and Ms. Suneeta Reddy are the Directors who retire by rotation at the ensuing Annual General meeting of the Company and being eligible, offer themselves for re-appointment.

Mr. Antony Jacob, Whole-time Director and Chief Executive Officer and Mr. Srikanth Kandikonda, Chief Financial Officer and Company Secretary have been designated as "Key Managerial Personnel" of the Company under the provisions of the Companies Act, 2013.



The Company has in place Remuneration Policy in line with the requirements of Section 178 of the Companies Act, 2013. During the year under review, in view of the notified IRDAI Guidelines on Remuneration of Non-executive Directors and Managing Director/ Chief Executive Officer/ Whole-time Directors of insurers, the Board of Directors on the recommendation of the Nomination and Remuneration Committee (NRC) has modified and approved the existing Remuneration Policy and renamed the same as 'Policy on Appointment and Remuneration for Wholetime Director, Managing Director, Chief Executive Officer, Non-executive Director, Key Management Person(s)' and also formulated a separate policy on Appointment and Remuneration of Independent Directors.

The objective of the Company's Remuneration Policy is ensure that the Directors and KMP's, CXO's and other employees of the Company are governed by the compensation criteria that foster meritocracy and right behaviors. The Policy covers the principles pertaining to determining the qualifications, positive attributes, integrity and independence.

#### 32. Subsidiaries/Joint Venture/Associates

The Company does not have any subsidiary/joint venture/associate company during the year under review.

#### 33. Deposits:

The Company has not accepted any public deposits during the year.

## <u>34. Significant and Material Orders passed by the Regulators or Courts or Tribunals:</u>

There were no significant or material orders passed by the regulators, courts or tribunals which would impact the going concern status of the Company or its future operations.

#### 35. Internal Financial Controls over Financial Statements:

The Company's internal controls including process embedded controls over financial reporting and their periodic monitoring enable the Company to demonstrate that entries in its financial records are accurate, complete, timely, reliable and made in accordance with applicable regulations, statutes and generally accepted accounting principles.

The process related controls ensure that the Company's books, records, accounts and financial statements are maintained in reasonable detail and appropriately reflect the Company's transactions. The Company adopts appropriate levels of automation for transmission of data amongst various systems. The authorization of transactions recorded in various systems follow a defined delegation and segregation of duties.

The Company deploys required resources and exercises management oversight to ensure that accounting policies are applied properly and consistently so as to



ensure that the financial statements provide a true and fair view of the financial affairs of the Company.

Further, the Company has dedicated resources for identification and investigation of possible frauds. These operate to minimize possibility of frauds or errors in preparation of financial statements.

#### 36. Audit Committee:

The Company's Audit Committee currently comprises of three (3) Directors. Four (4) meetings of the Committee were held during the year. All the members of the Committee have requisite financial and management expertise/knowledge. The composition and the role of the Committee are detailed in the Corporate Governance Report attached hereto and forms part of this Report.

#### 37. Management Report:

In accordance with Part IV, Schedule B of the Insurance Regulatory and Development Authority (Preparation of Financial Statements and Auditor's Report of Insurance Companies) Regulations 2002, the Management Report forms part of the financial statements.

### <u>38. Certificate from Compliance Officer (under the IRDAI Corporate Governance Guidelines):</u>

In compliance with the IRDAI Corporate Governance Guidelines, a compliance certificate issued by the Company Secretary, designated as the Compliance Officer under Corporate Governance guidelines, is attached to and forms part of the Corporate Governance Report.

#### <u>39. Statutory Auditors:</u>

At present, M/s. S. Viswanathan, Chartered Accountants and M/s. S.N. Dhawan & Co., Chartered Accountants are the Joint Statutory Auditors of the Company.

M/s. S. Viswanathan, Chartered Accountants and M/s. S.N. Dhawan & Co., Chartered Accountants, Joint Statutory Auditors will retire at the ensuing Annual General Meeting and being eligible, offer themselves for re-appointment. A certificate under Section 139 of the Act has been obtained from them.

As per the new Corporate Governance Guidelines of IRDA on 18<sup>th</sup> May, 2016 (IRDAI Guidelines), a Statutory Auditor can be appointed for two terms of five years each. The period of which the auditors have already served as on the date of effect of these guidelines shall be counted towards determining the term of appointment of term of statutory auditors for five years.

The details of term of appointment of statutory auditors of the Company at the ensuing Annual General Meeting is as follows:

M/s. S. Viswanathan, Chartered Accountants – Complete 1 year of second term M/s. S.N. Dhawan & Co., Chartered Accountants – Complete 5 years of first term



subject to ratification every year at the Annual General Meeting of the Company.

Thus, in accordance with the IRDAI Guidelines read with the provisions of the Companies Act, 2013, M/s S.N. Dhawan & Co., Chartered Accountants, were appointed at the last AGM for a period of one year i.e. upto the conclusion of 11<sup>th</sup> AGM subject to ratification. The term of appointment of M/s. S. Viswanathan, Chartered Accountants, as per applicable law, will be expiring in the 15<sup>th</sup> AGM subject to ratification at every AGM of the Company.

Accordingly, the Shareholders are requested to re-appoint of M/s. S.N. Dhawan & Co., Chartered Accountants as Statutory Auditors for a period of five years till the conclusion of 16<sup>th</sup> AGM subject to ratification at every AGM of the Company and also recommends ratification of appointment of M/s. S. Viswanathan, LLP Chartered Accountants to hold office from conclusion of 11<sup>th</sup> AGM till the conclusion of 12<sup>th</sup> AGM of the Company as Statutory Auditors of the Company.

#### 40. Human Resource and People Development:

We continued our investment in Human Capital. Programs related to Talent Attraction, Talent Development and Talent Management have been institutionalized to deliver outstanding customer experience.

Your Company has been rated as a Great Place to Work seven (7) times in a row, and the level of Employee Satisfaction and Engagement has been very encouraging. Talent management initiatives including development of HI Potential and Critical Employees continues to be an integral part of overall performance management process in the Company.

Cultural integration of people is a very key focus area and in this context our organizational learning initiatives are designed around assimilation and development of individuals and team competencies, on aspects such as people management, productivity and service delivery. Various sessions are being held to create a C.A.R.E. culture in the Company.

Your Company has established contacts with B Schools in and around Delhi/ NCR, IIMs to attract and recruit fresh talent in Sales, Information Technology, and Product Development and Bancassurance functions. We have set up soft skills training infrastructure to meet the growing needs of people development initiatives in the areas of behavior and functional competencies.

Being very people centric our focus continues to be on workforce diversity, contemporary people practices and competitive compensation. Employee Engagement initiatives across all locations revolved around interaction on various facets of the work environment and communication updates on the Company and the industry. In recognition to these efforts, the Company has been adjudged among top 100 best places to work for constantly since 2011 as a part of the study conducted by the Great Places to Work Institute. This award has been conferred on your Company seven times in a row.

The Company has in place an Anti-Sexual Harassment Policy in line with the requirements of The Sexual Harassment of Women at the Work Place (Prevention, Prohibition and Redressal) Act, 2013. An Internal Complaints



Committee (ICC) has been set-up to redress complaints received regarding sexual harassment. All employees (permanent, contractual, temporary, trainees) are covered under this policy. No case has been reported during the year under review.

As required pursuant to the provisions of Rule 5(2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the names and other particulars of the employees are set out in the Annexure to the Directors' Report. The Directors' Report is being sent to the Shareholders excluding the Annexure. Any Shareholder interested in obtaining a copy of the Annexure may write to the Company Secretary at the Registered Office of the Company.

The head count of the Company was 2587 as on 31<sup>st</sup> March, 2017.

#### 41. Employee Stock Option Plan (ESOP):

The Company has introduced "Employees Stock Option Plan-2011 (ESOP 2011)" in the FY 2012-13 effective from 1<sup>st</sup> April, 2012 to enable the key employees of the Company to participate in its future growth and financial success. As per the ESOP, the total number of options to be granted under ESOP - 2011 shall not at any point of time exceed numbers equalling 1% of the fully paid up equity shares of the Company as on the date of the grant. The options granted above vest in tranches i.e. 25% on completion of 2 years from the grant date, 25% at the end of 3 years from grant date and the balance 50% on completion of 4 years from the grant date and are exercisable within a period of 5 years from the respective date of vesting. Nomination and Remuneration Committee has approved the earlier vesting of the last tranche. Each option would entitle the employee, on exercise, to acquire One equity share each of the Company as per the provisions of the ESOP plan.

The detail of activity under ESOP is summarized below:

Particulars of options granted up to March 31 <sup>st</sup> , 2017	
Options granted	24,95,000
Options vested	24,95,000
Options exercised	951,250
Number of shares allotted pursuant to exercise of options	951,250
Options forfeited / lapsed	281,250
Amount realised by exercise of options	95,12,500
Total number of options in force	12,62,500

#### 42. Secretarial Audit Report:

In accordance with the provisions of Section 204 of the Act and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the Company had appointed M/s K Phani & T Sriram, Practicing Company Secretaries, for conducting Secretarial Audit of the Company for the FY 2016-17. The Auditors has not made any qualification, reservation or any adverse remark



in their Report for FY 2016-17. The Secretarial Audit Report is appended hereto and forms part of this Report.

#### 43. Corporate Social Responsibility

The Board has constituted Corporate Social Responsibility ("CSR") Committee of the Company on 10<sup>th</sup> November, 2016 comprising of Ms. Shobana Kamineni, Director, Mr. Antony Jacob Whole-time Director and Chief Executive Officer and Mr. MBN Rao, Independent Director pursuant to the applicable Section 135 of the Companies Act, 2013 read with the Companies (Corporate Social Responsibility Policy) Rules, 2014. During the year under review, the CSR Committee met on 2<sup>nd</sup> February, 2017 only. The details of the contents of the CSR Policy of the Company is available on the website of the Company. During the year under review, there was no requirement of minimum spending on CSR activities pursuant to CSR Policy of the Company and other applicable provisions of the Companies Act, 2013.

#### 44. Indian Accounting Standards (Ind AS):

The Ministry of Corporate Affairs (MCA) vide Notification no. G.S.R 111(E) dated February 16, 2015 notified the Companies (Indian Accounting Standards) Rules, 2015 (Rules). IRDAI vide circular No. IRDA/ F&A/ CIR/IFRS/038/03/2016 dated March 1, 2016, issued guidelines with regard to implementation of the Ind AS in insurance sector. As per the said guidelines, insurance companies shall prepare financial statements in accordance with Ind AS from April 1, 2018 onwards, with comparatives for the period ending March 31, 2018. As advised by IRDAI, the Company has constituted an Ind AS Steering Committee comprising of following members:

- 1. Mr. Antony Jacob, Whole-time Director & Chief Executive Officer
- 2. Mr. Srikanth Kandikonda, Chief Financial Officer & Company Secretary

The Committee has met on a regular basis and updated the Audit Committee and Board on the progress in implementation of Ind AS.

As per the above IRDAI circular no. IRDA/ F&A/ CIR/IFRS/038/03/2016 dated March 1, 2016, the Company has submitted proforma IND AS financial statements for the period ended 31<sup>st</sup> December, 2016 and the year ended 31<sup>st</sup> March 2017 to IRDAI.

Further, in terms of the circular IRDA/ F&A/ CIR/ACTS/146/06/2017 dated June 28, 2017 issued by IRDAI, the implementation of Ind AS in the Insurance Sector in India has been deferred for a period of two years and the same shall now be implemented effective 2020-21.

#### 45. Vigil Mechanism:

The Company has put in place a Whistleblower Policy and Framework. More details are provided in the Corporate Governance Report, which forms part of this Directors' Report.



<u>46. Remuneration of Whole-time Director/Managing Director/Chief Executive</u> <u>Officer:</u>

In terms of the recently notified IRDAI Guidelines on Remuneration of Nonexecutive Directors and Managing Director/Chief Executive Officer/Whole-time Directors of insurers on August 05th, 2016, the following may be noted: Qualitative Disclosure:

• Information relating to the design and structure of remuneration processes and the key features and objective of remuneration policy;

The objective is to make sure Remuneration is governed by comprehensive compensation criteria that fosters meritocracy and right behaviors. The Remuneration package is designed to attract, motivate and retain high caliber is based on the individual responsibilities and performance. The design philosophy reflects the Company's objectives for good corporate governance as well as sustained long-term value creation for shareholders.

• Description of the ways in which current and future risks are taken into account in the remuneration processes;

The Remuneration is adjusted for all types of risk, its outcomes are symmetric with risk outcomes, the payouts are sensitive to the time horizon of the risk and the mix of cash, equity and other forms of remuneration are consistent with risk alignment. The Company also takes into account the following minimum parameters in addition to other quantitative and judgmental elements, while adjusting the risks: Persistency, Solvency, Grievance Redressal, Expenses of Management, Claim settlement, Claim repudiations, Overall Compliance status, overall financial position such as Net-worth position of the Company and Assets under Management (AUM) etc.

• Description of the ways in which the insurer seeks to link performance during a performance measurement period with levels of remuneration;

This Remuneration policy is guided by a common reward framework and set of principles and objectives pertaining to determining qualifications, positives attributes, integrity and independence etc.

Quantitative Disclosure required as per aforesaid Guidelines are disclosed elsewhere in the financial statements and Director's Report.



47. Appreciation & Acknowledgment:

The Company is thankful to IRDAI and other regulatory and statutory authorities for their continued support, guidance and co-operation.

The Directors wish to thank all the policyholders, intermediaries, channel partners, bankers and other constituents for their support during the period and look forward to their continued support.

The Directors also wish to place on record their sincere appreciation for the sustained and dedicated efforts put in by employees of the Company at all levels.

For and on behalf of the Board

hatiledy

Place: Chennai Date: 01.08.2017 Dr. Prathap C Reddy (Chairman) DIN: 00003654



#### Form No.MGT-9 EXTRACT OF ANNUAL RETURN

#### As on the financial year ended on March 31<sup>st</sup>, 2017 [Pursuant to section 92(3) of the Companies Act, 2013 and rule 12 (1) of the Companies (Management and Administration) Rules, 2014]

#### I. <u>REGISTRATION AND OTHER DETAILS:</u>

<ol> <li>CIN</li> <li>Registration Date</li> <li>Name of the Company</li> <li>Category/Sub-Category of the Company</li> <li>Address of the Registered office and contact details</li> </ol>	::	U66030AP2006PLC051760 November 22nd, 2006 Apollo Munich Health Insurance Company Limited Health Insurance Apollo Hospitals Complex, 8-2-293/82/J III/DH/900, Jubilee Hills, Hyderabad, Andhra Pradesh – 500033 Tel No: 0124 – 4584333, Fax: 0124 – 4584111 Website: www.apollomunichinsurance.com
<ul><li>6. Whether listed Company</li><li>7. Name, Address and Contact details of Registrar and Transfer Agent</li></ul>	:	NO

#### II. <u>BUSINESS ACTIVITIES OF THE COMPANY</u>

All the business activities contributing 10% or more of the total turnover of the Company shall be stated:-

Sr. No.	Name and Description of main products/ services	NIC Code of the Product/ service	% to total turnover of the Company
1	Health Insurance	(Non–Life Insurance) 6512 (sub–class 65120)	100%

#### III. PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES

Sr.	Name And	CIN/GLN	Holding/	%of shares	Applicable
No	Address Of The		Subsidiary	held	Section
•	Company		/Associate		
	NA	NA	NA	NA	NA



#### IV. SHARE HOLDING PATTERN (Equity Share Capital Breakup as percentage of Total Equity)

Category of Shareholders		f Shares held at th [As on 01-April-20		the	No. of Shares held at the end of the year[As on 31 March-2017]				
	De- mat	Physical	Total	% of Total Shares	De- mat	Physical	Total	% of Total Shares	% Change during the year
A.Promoter									
1)Indian a)Individual/ HUF	-	500	500	500	-	500	500	500	
b)Central Govt	-	-	-	-	-	-	-	-	
c)State Govt(s)	-	-	-	-	-	-	-	-	
d)Bodies Corp	-	265,394,371	265,394,371	74.36	-	182,402,824	182,402,824	51.05	23.3
e)Banks / FI f)Any Other	-	-	-	-	-	-	-	-	
Sub-	-	265,394,871	265,394,871	74.36		182,403,324	182,403,324	51.05	(23.31
total(A)(1):-									
2) Foreign									
g)NRIs-	-	-	-	-	-	-	-	-	
Individuals									
h)Other-	-	-	-	-	-	-	-	-	
Individuals									
i)Body	-	90,913,698	90,913,698	25.47	-	173,954,205	173,954,205	48.69	23.2
Corporate	-	-	-	-	-	-	-	-	
j)Banks / FI's	-	-	-	-	-	-	-	-	
k)Any Other	-	-	-	-	-	-	-	-	
Sub-	-	90,913,698	90,913,698	25.47	-	173,954,205	173,954,205	48.69	23.2
total(A)(2):- Total		356,308,569	356,308,569	99.83	-	356,357,529	356,357,529	99.74	(0.09
Promoter	-	550,500,509	350,300,509	99.03	-	350,357,529	550,557,529	<i>99.</i> /4	(0.09
shareholding A									
B. Public									
Shareholding									
1. Institutions									
a)Mutual Funds	-	-	-	-	-	-	-	-	
b)Banks / FI	-	-	-	-	-	-	-	-	
c)Central Govt d)State Govt(s)	-	-	-	-	-	-	-	-	
e)Venture	-	-	-	-	-	-	-	-	
Capital Funds	-	-	-	-	-	-	-	-	
f)Insurance	-	-	-			-	-	-	
Companies		-	_	-		- -	-	-	
g)FII		-	-			-	-	-	
h)Foreign	-	-	-		-	_	-	-	
Venture Capital	_	-	-	_			-	-	
Funds									
i)Others	-	-	-	-	-	-	-	-	
(specify)									
Sub-total(B)(1)	-	-	-	-	-	-	-	-	

#### i. Category-wise Share Holding



2. Non									
Institutions									
a)Bodies Corp.	-	-	-	-	-	-	-	-	-
(i)Indian	-	-	-	-	-	-	-	-	-
(ii)Overseas	-	-	-	-	-	-	-	-	-
b)Individuals	-	-	-	-	-	-	-	-	-
(i)Individual	-	-	-	-	-	-	-	-	-
shareholders									
holding									
nominal share									
capital									
-upto Rs. 1 lakh									
(ii) - excess of									
Rs 1 lakh	-	-	-	-	-	-	-	-	-
C) Others-	-	614,343	614,343	0.17	-	913,508	913,508	0.26	0.09
Employees									
Sub-total(B)(2)	-	614,343	614,343	0.17	-	913,508	913,508	0.26	0.09
Total Public	-	614,343	614,343	0.17	-	913,508	913,508	0.26	0.09
Shareholding									
(B) = (B)(1) +									
<b>(B)(2)</b>									
C. Shares held	-	-	-	-	-	-	-	-	-
by Custodian									
for GDRs &									
ADRs									
Grand	-	356,922,912	356,922,912	100	-	357,271,037	357,271,037	100	-
Total(A+B+C)									
by Custodian for GDRs & ADRs Grand	-	356,922,912	356,922,912	- 100	-	357,271,037	357,271,037	- 100	

#### ii. Shareholding of Promoters

Sr. No	Shareholder's Name	Shareholdin the year	g at the beg	t the beginning of Shareholdin year			of the	% change in shareholding during the year
		No. of Shares	% of total Shares of the Company	%of Shares Pledged / encumber- red to total shares	No. of Shares	% of total Shares of the Company	%of Shares Pledged / encumber - red to total shares	
1.	Ms. Shobana Kamineni	100	-	-	100	-	-	-
2.	Ms. Sangita Reddy	100	-	-	100	-	-	-
3.	Apollo Energy Company Limited	229,685,371	64.35	-	146,693,824	41.06	0	(23.29)
4.	Ms. Preetha Reddy	100	-	-	100	-	-	-
5.	Ms. Suneeta Reddy	100	-	-	100	-	-	-



6.	Ms. Sucharita Reddy	100	-	-	100	-	-	_
7.	Apollo Hospitals Enterprise Limited	35,709,000	10.00	-	35,709,000	9.99	-	(0.01)
8.	Munich Health Holding AG	90,913,698	25.47	-	173,954,205	48.69	-	23.22

iii.Change in Promoters Shareholding (please specify, if there is no change)

Sr. no	Particulars	rticulars			year	Shareholding during the	
			No. of shares	% of total shares of the Company	No. of shares	% of total shares of the Company	
1	Apollo Energy Company Limited						
	At the beginning of the year	01.04.2016	229,685,371	64.35	229,685,371	64.35	
	Decrease - (Transfer)	08.07.2016	(83,040,507)	(23.26)	146,644,864	41.08	
	Increase - (Transfer)	22.07.2016	8,750	-	146,653,614	41.05	
	Increase - (Transfer)	10.11.2016	40,210	0.01	146,693,824	41.06	
	At the End of the year	31.03.2017	-	-	146,693,824	41.06	
2	Apollo Hospitals Enterprise Limited						
	At the beginning of the year	01.04.2016	35,709,000	10.00	35,709,000	10.00	
	At the End of the year	31.03.2017	-	-	35,709,000	9.99	
2	Munich Health Holding AG						
	At the beginning of the year	01.04.2016	90,913,698	25.47	90,913,698	25.47	
	Increase - (Transfer)	08.07.2016	83,040,507	23.26	173,954,205	48.73	
	At the End of the year	31.03.2017	-	-	173,954,205	48.69	

#### iv.Shareholding Pattern of top ten Shareholders

(Other than Directors, Promoters and Holders of GDRs and ADRs):

SN0	For Each of the Top 10 Share	cholders	Shareholding beginning of		Cumulative Shareholding during the year		
			No. of shares	% of total shares of the Company	No. of shares	% of total shares of the Company	
		Date					
1	Srikanth Kandikonda						
	At the beginning of the year	01/04/2016	150,597	0.04	150,597	0.04	
	Allotment of shares(ESOP)	-		-	-	-	
	At the end of the year	31/03/2017		-	150,597	0.04	
2	Krishnan Ramachandran						
	At the beginning of the year	01/04/2016	37,649	0.01	37,649	0.01	
	Allotment of shares(ESOP)	22/07/2016	110,625	0.03	148,274	0.04	
	At the end of the year	31/03/2017	-	-	148,274	0.04	

			~		
Dr. Sriharsha A Achar					
At the beginning of the year	01/04/2016	29,353	0.01	29,353	0.01
Allotment of shares(ESOP)	22/07/2016	86,250	0.02	115,603	0.03
At the end of the year	31/03/2017	115,603	-	115,603	0.03
Dr. Nandini Ali					
At the beginning of the year	01/04/2016	10,210	-	10,210	-
Allotment of shares(ESOP)	19/04/2016	30,000	0.01	40,210	0.01
At the end of the year	31/03/2017	40,210	-	40,210	0.01
Sanjay Manaktala					
At the beginning of the year	01/04/2016	40,210	0.01	40,210	0.01
Allotment of shares(ESOP)	-		-	-	-
At the end of the year	31/03/2017		-	40,210	0.01
Vishwanath Mahendra					

	At the beginning of the year	01/04/2016	40,210	0.01	40,210	0.01			
	Allotment of shares(ESOP)	-		-	-	-			
	At the end of the year	31/03/2017		-	40,210	0.01			
6	Vishwanath Mahendra								
	At the beginning of the year	01/04/2016	25,525	0.01	25,525	0.01			
	Allotment of shares(ESOP)	-	-	-	-	-			
	At the end of the year	31/03/2017		-	25,525	0.01			
7	Sachin Malhotra								
	At the beginning of the year	01/04/2016	6,381	-	6,381	-			
	Allotment of shares(ESOP)	22/07/2016	18,750	0.01	25,131	0.01			
	At the end of the year	31/03/2017	25,131	-	25,131	0.01			
8	Ankur Kharbanda								
	At the beginning of the year	01/04/2016	6,381	-	6,381	-			
	Allotment of shares(ESOP)	19/04/2016	18,750	0.01	25,131	0.01			
	At the end of the year	31/03/2017	25,131	-	25,131	0.01			
9	Padmesh Nair								
	At the beginning of the year	01/04/2016	6,381	-	6,381	-			
	Allotment of shares(ESOP)	22/07/2016	18750.00	0.01	25,131	0.01			
	At the end of the year	31/03/2017		-	25,131	0.01			
10	P B Srinivas								
	At the beginning of the year	1/4/2016	-	-	-	-			
	Allotment of shares(ESOP)	10/11/2016	25,000	0.01	25,000	0.01			
	At the end of the year	31/03/2017		-	25,000	0.01			
11	Jitendra Vanjani								
	At the beginning of the year	1/4/2016	-	-	-	-			
	Allotment of shares(ESOP)	10/11/2016	25,000	0.01	25,000	0.01			
	At the end of the year	31/03/2017		-	25,000	0.01			

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#### v. Shareholding of Directors and Key Managerial Personnel:

SN	Shareholding of each Directors and each Key Managerial Personnel		Shareholding at the beginning of the year		Cumulative Shareholding during the year			
			No. of shares	% of total shares of the Company	No. of shares	% of total shares of the Company		
		Date		<b></b>				
1	Shobana Kamineni –Director							
	At the beginning of the year	01/04/2016	100	-	100	-		
	At the end of the year	31/03/2017	-	-	100	-		
2	Suneeta Reddy – Director							
	At the beginning of the year	01/04/2016	100	-	100	-		
	At the end of the year	31/03/2017	-	-	100	-		
3	Antony Jacob ( Chief Executive Officer and Whole-time director)							
	At the beginning of the year	01/04/2016	224,620	0.06	224,620	0.06		
	At the end of the year	31/03/2017	-	-	224,620	0.06		
4	Srikanth Kandikonda– (Chief Financial Officer and Company Secretary)							
	At the beginning of the year	01/04/2016	150,597	0.04	150,597	0.04		
	At the end of the year	31/03/2017	-	-	150,597	0.04		

V.<u>INDEBTEDNESS</u> Indebtedness of the Company including interest outstanding/accrued but not due for payment

Particulars	Secured Loans excluding deposits	Unsecured Loans	Deposits	Total Indebtedness
Indebtedness at the beginning of the financial year i) Principal Amount ii) Interest due but not paid iii) Interest accrued but not	Nil	Nil	Nil	Nil
Total (i+ii+iii)	Nil	Nil	Nil	Nil
Change in Indebtedness during the financial year - Addition - Reduction	Nil	Nil	Nil	Nil
Net Change	Nil	Nil	Nil	Nil
Indebtedness at the end of the financial year i) Principal Amount ii) Interest due but not paid iii) Interest accrued but not due	Nil	Nil	Nil	Nil
Total (i+ii+iii)	Nil	Nil	Nil	Nil



#### VI. REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL-

A. Remuneration to Managing Director, Whole-time Directors and/or Manager:

SN.	Particulars of Remuneration	Name of MD/WTD	Name of MD/WTD/ Manager		
		Antony Jacob (CEO & WTD)	Shobana Kamineni (WTD*)	-	
1	Gross salary				
	(a) Salary as per provisions contained in section 17(1) of the Income-tax Act, 1961	25,972,322	3,406,452	29,378,774	
	(b) Value of perquisites u/s 17(2) Income- tax Act, 1961	2,171,552	28,800	2,200,352	
	(c) Profits in lieu of salary under section 17(3) Income- tax Act, 1961	-	-	-	
2	Stock Option#	-	-	-	
3	Sweat Equity	-	-	-	
4	Commission	-	-	-	
5	Others – Deferred incentives	-	-	-	
	Total (A)	28,143,874	3,435,252	31,579,126	
	Ceiling as per the Act	As per Note below			

\*During the year 2016-17, Ms. Shobana Kamineni was paid remuneration till 16.12.2016 as a Whole-time Director of the Company. Note: In terms of the provisions of Section 34A of the Insurance Act, 1938, the provisions relating to ceiling on managerial remuneration as prescribed under the Companies Act, shall not apply to any matter in respect of which the approval of IRDAI has been obtained. The appointment and remuneration of the CEO & Whole-time director was approved by IRDAI.

SN.	uneration to other directors Particulars of Remuneration	Name of	Directors	(in INR) Total Amount
l	Independent Directors	M B N Rao	Bernhard Steinruecke	
	Fee for attending Board/Committee meetings	14,00,000	12,00,000	26,00,000
	Commission	-	-	-
	Others	-	-	-
	Total (1)	14,00,000	12,00,000	26,00,000
2	Other Non-Executive Directors	-	-	-
	Fee for attending Board/Committee meetings	-	-	-
	Commission	-	-	-
	Others	-	-	-
	Total (2)	-	-	-
	Total (B)=(1+2)	-	-	-
	Total Managerial	14,00,000	12,00,000	26,00,000
	Remuneration			
	Overall Ceiling as per the Act\$	-	-	-

\$: Sitting fees INR 100,000 per meeting of the Board or Committee(s).



#### B. REMUNERATION TO KEY MANAGERIAL PERSONNEL OTHER THAN MD/MANAGER/WTD

S.No	Particulars of Remuneration	Key Managerial Personnel
		Srikanth Kandikonda
		(CFO & CS)
1	Gross salary	(in INR)
	(a) Salary as per provisions contained in section 17(1) of the Income-tax Act, 1961	9,760,932
	(b) Value of perquisites u/s 17(2) Income-tax Act, 1961	694,764
	(c) Profits in lieu of salary under section 17(3) Income-tax Act,	-
	1961	
2	Stock Option	-
3	Sweat Equity	-
4	Commission	-
5	Others – Deferred Incentives	-
	Total	10,455,696

#### II. PENALTIES / PUNISHMENT/ COMPOUNDING OF OFFENCES:

Туре	Section of the	Brief	Details of	Authority	Appeal made,
	Companies	Description	Penalty /	[RD/NCLT/	if any (give
	Act		Punishment/	COURT]	Details)
			Compounding		
			fees imposed		
A. COMPANY			·		
Penalty	-	-	-	-	-
Punishment	-	-	-	-	-
Compounding	-	-	-	-	-
B. DIRECTORS			·		
Penalty	-	-	-	-	-
Punishment	-	-	-	-	-
Compounding	-	-	-	-	-
C. OTHER OFFICERS IN DEFAULT					
Penalty	-	-	-	-	-
Punishment	-	-	-	-	-
Compounding	-	-	-	-	-

\*There were no penalties/punishments/compounding of offences for the year ending March 31<sup>st</sup>, 2017.

For and On behalf of the Board of Directors For Apollo Munich Health Insurance Company Limited

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Dr Prathap c Reddy Chairman (DIN 00003654)

#### Form No. MR-3

#### SECRETARIAL AUDIT REPORT

FOR THE FINANCIAL YEAR ENDED 31/03/2017 [Pursuant to section 204(1) of the Companies Act, 2013 and rule No.9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To, The Members, M/s.Apollo Munich Health Insurance Company Limited Apollo Hospitals Complex, 8-2-293/82/J III /DH /900 Jubillee Hills, Hyderabad.

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by M/s.Apollo Munich Health Insurance Company Limited (hereinafter called 'the company') for the year ended 31<sup>st</sup> March 2017. Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of M/s.Apollo Munich Health Insurance Company Limited's books, papers, minute books, forms and returns filed and other records maintained by the company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, We hereby report that in our opinion, the company has, during the audit period covering the financial year ended on 31<sup>st</sup> March, 2017 complied with the statutory provisions listed hereunder and also that the Company has proper Boardprocesses and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by M/s.Apollo Munich Health Insurance Company Limited for the financial year ended on 31/03/2017 according to the provisions of:

(i) The Companies Act, 2013 (the Act) and the rules made thereunder;

(ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;

(iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;

(iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment.





(v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):-

(a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011.

(b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015.

(c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009.

(d) The Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014.

(e) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008.

(f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client.

(g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009.

(h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 1998.

(vi) Insurance Act, 1938 & Insurance Regulatory and Development Authority Rules & Regulations as specifically applicable to the company.

Clauses V(a) to (h) stated above are not applicable to the company.

We have also examined compliance with the applicable clauses of the following:

(i) Secretarial Standards SS-1 and SS-2 issued by The Institute of Company Secretaries of India.

(ii) The Listing Agreements entered into by the Company with Stock Exchange(s), if applicable.

Clauses (ii) stated above is not applicable to the company.

During the period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. as mentioned above.





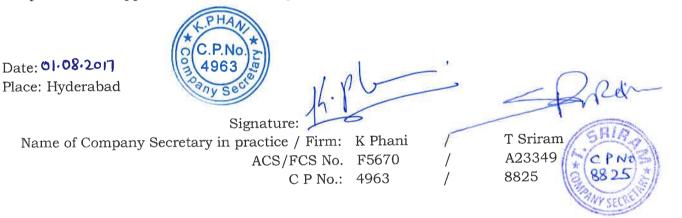
#### We further report that

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

Majority decision is carried through as there are no dissenting members' views at the meetings of the Board of Directors and at the Committees. These are captured and recorded as part of the minutes.

We further report that there are adequate systems and processes in the company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.





#### APOLLO MUNICH HEALTH INSURANCE COMPANY LIMITED

Reg. Off: Apollo Hospitals complex, Jubilee Hills, Hyderabad - 500033

#### **Corporate Governance Report**

#### **Company's Philosophy on Corporate Governance:**

Apollo Munich Health Insurance Company Limited ('the Company') is fully committed to adopt the sound governance practices and its adherence in true spirit, at all times. Our Governance practices stems from an inherent desire to improve, innovate and reflect the culture of trusteeship that is deeply ingrained in our value system and forms part of the strategic thought process.

Accordingly the Corporate Governance philosophy has been scripted as under:

"As a responsible corporate citizen, the Company is committed to sound corporate practices based on its vision, values and principles in building confidence of its various stakeholders, thereby paving the way for its long term success and sustenance."

The Company's philosophy on the Corporate Governance is based on the following principles:

- Lay solid foundation for management
- Structure the Board to add value
- Promote ethical and responsible decision-making
- Safeguard integrity in financial reporting
- Make timely and balanced disclosures
- Recognize and manage business risks
- Respect the rights of the shareholders
- Encourage enhanced performance
- Remunerate fairly and responsibly
- Recognize the legitimate interest of the stakeholders
- Legal and statutory compliances in its true spirit

With the aforesaid principles, the Company continues to focus on building trust with shareholders, policyholders, employees, customers, channel partners, statutory authorities and other stakeholders. The Company's governance processes continuously reinforce and help actualize the Company's belief in ethical corporate citizenship and is manifested through exemplary standards of ethical behavior, both within the organization as well as in external relationships.

#### The Governance Structure:

The Company has a three-tier governance structure, comprising the Board of Directors at the apex and followed by the Management Committee and the Executive Committee and Heads of various departments/ initiatives/ verticals.



- Strategic supervision by the Board of Directors
- Strategic management by the CEO and the Management Committee
- Executive management by the Executive Committee and the vertical/ Department Heads.

This three-tier governance structure ensures that the strategic supervision on behalf of the Shareholders being free from the task of strategic management can be conducted by the Board with objectivity thereby sharpening accountability of the Management. Further, strategic management being free from the task of day-to-day executive management, remains focused and energized. The structure also ensures that the executive management of the divisions, being free from the collective strategic responsibilities for the Company as a whole, is focused on enhancing the quality, efficiency and effectiveness of the functional areas.

#### **1. Board of Directors:**

At Apollo Munich Health, the Directors are elected/ nominated by the Shareholders of the Company with a responsibility to set strategic objectives for the management and to ensure that the long term interests of all stakeholders are served by adhering to and enforcing the principles of sound Corporate Governance. The Board functions either as a full Board or through various Committees constituted to oversee specific operational areas.

All the members of the Board are eminent persons with considerable expertise and experience in insurance, health care, finance and banking sectors. The Company is immensely benefitted by the range of experience and skills that the Directors bring to the Board.

As on 31<sup>st</sup> March, 2017, the Company's Board of Directors comprised of nine (9) Directors, of which eight (8) are Non-executive Directors including one (1) Alternate Director. Mr. Antony Jacob, Whole-time Director & Chief Executive Officer is the Executive Director of the Company. The Board is chaired by Dr. Prathap C Reddy, a Non-Executive Director.

Mr. MBN Rao and Mr. Bernhard Steinruecke are the Independent Directors and have confirmed that they satisfy the criteria laid down for an independent director under Section 149(6) of the Companies Act, 2013. All the Directors of the Company fulfill the fit and proper criteria as mentioned in Corporate Governance Guidelines issued by the Insurance Regulatory and Development Authority of India ('IRDAI').

The Board comprises of three (3) Women Directors which fulfills the requirements of Section 149 of the Companies Act, 2013 and the composition of the Board is in conformity with the Companies Act, 2013 and the IRDAI Guidelines for Corporate Governance for insurers in India, 2016.

#### **1.1 Composition of Board of Directors:**

The Company is a joint venture company between the Apollo Hospitals Group and Munich Health Holding AG (Munich Re Group). The Board comprises of three



(3) nominees Directors from Apollo Hospitals Group, two (2) from Munich Health Holding AG, two (2) Independent Directors besides a Whole-time Director & Chief Executive Officer who is duly appointed by the Board of Directors.

As on 31<sup>st</sup> March, 2017 the Company's Board comprises of adequate mix of Independent and Non-Independent Directors, as well as, Non-Executive Directors and Executive Directors to maintain the professionalism and independence of the Board. The composition of the Board of Directors of the Company is governed by the provisions of the Companies Act, 2013 and Rules made thereunder and IRDAI Corporate Governance Guidelines. The Independent Directors are eminent personalities with significant expertise in the fields of finance, banking, strategy, insurance and economics.

The Board believes that the size is appropriate, based on the current circumstances.

Name of the Director	Category	Qualification	Field of Specialization	No of other Directorships*
Dr. Prathap C Reddy	Chairman, Non- executive	MD, FRCS, FCCP, FICP	Health Care Industry	8
Shobana Kamineni**	Non- executive	BA (Economics), MBA	Insurance and Health Care Industry	9
Suneeta Reddy	Non- executive	BA (Economics & Marketing), DFM- IFMR, OPM -Harvard Business School, Boston USA	Finance	9
Dr. Doris Sophia Hoepke#	Non- executive	Doctorate in law	Insurance	0
Andrew Kielty	Non- executive	MBA	Insurance	0
MBN Rao	Non- executive, Independent	B. SC ( AG), ACIB ( London), FIIB, DCS (Cambridge), IDCS (London)	Finance, Banking and Insurance	8
Bernhard Steinruecke	Non- executive, Independent	Degree in Law	Finance, Banking and Insurance	3
Antony Jacob	Executive	B.COM, ACA	Finance and Insurance	0
Karthik Reddy@	Alternate Director	BA (International Relations) at University of Southern	Finance and Health Care Industry	3



California MSc (Management) and
MSc (Investment
Management) in
Cass Business
School-City
University, London

\*Other Directorships do not include alternate directorships, directorship held in foreign companies, private limited companies and companies under Section 8 of the Companies Act, 2013.

\*\*Designation of Ms. Shobana Kamineni has been changed to Non-Executive Director with effect from 17.12.2016.

# Mr. Christian Schmid was appointed as an alternate director to Dr. Doris Sophia Hoepke with effect from 19.04.2016 and his office got vacated on 10.11.2016.

@Mr. Karthik Reddy has been appointed as an Alternate Director to Chairman with effect from 19.04.2016 and his office got vacated on 10.11.2016. Mr. Karthik was again appointed as an Alternate to Dr. Prathap C Reddy on 24.01.2017.

#### 1.2 Tenure:

All Directors (excluding Independent Directors and Ms. Shobana Kamineni) of the Company are liable to retire by rotation. One third of the said Directors are liable to retire every year and if eligible, offer themselves for re-appointment.

#### **1.3 Responsibilities:**

The Board of Directors represents the interests of the Company's Shareholders and Policyholders in optimizing long-term value by providing the management with guidance and strategic direction on the Shareholders' behalf. The Board of Directors of the Company oversees the Company's strategic direction, review corporate performance, authorize and monitor strategic investments, ensure regulatory compliance and safeguard interests of all stakeholders.

#### **1.4 Role of Independent Directors:**

Independent Directors play a key role in the decision-making process of the Board as they contribute to the overall strategy of the Company and oversee the performance of management. The Independent Directors of the Company are committed to act in the best interest of the Company and its stakeholders. The Independent Directors bring to the Company a wide range of experience, knowledge and judgment as they draw on their varied proficiencies in finance, law and corporate strategy. This wide knowledge helps foster varied, unbiased, independent and experienced perspectives. The Company benefits immensely from their inputs in achieving its strategic direction. Board members ensure that their work in other capacities do not impinge on their responsibilities as Directors of the Company.

#### 2. Board Meetings:

The meetings of the Board of Directors are normally held at the office of the Company at Gurgaon. As a good practice, a yearly meetings calendar is prepared and circulated to all the Directors well in advance before the



commencement of the relevant financial year, so that they can adequately plan their schedule.

The Company holds atleast four (4) Board meetings in a year, one in each quarter to review the quarterly performance, financial results and other agenda items. The gap between the two (2) Board meetings do not exceed four (4) months. In case of special and urgent matters, the Board's approval is taken by passing resolutions by circulation, as per law, and the same is confirmed in the next Board meeting.

# a) Number of Board meetings held during 2016-17

The Board met four (4) times during financial year 2016-17:

- April 19<sup>th</sup>,2016
- July 22<sup>nd</sup>,2016
- November 10<sup>th</sup>,2016
- February 02<sup>nd</sup>,2017

The Board also met on April 27<sup>th</sup>, 2017 for approval of Annual Accounts of the Company for the financial year 2016-17. The gap between any two (2) meetings never exceeded four (4) calendar months as stipulated in the IRDAI Corporate Governance Guidelines.

# b) Attendance of Directors at the Board meetings

The details of attendance of the Directors at the Board meetings and the sitting fees paid to the Directors are set out in the following table:

S.No.	Name of the Directors	Designation		Number of Board Meetings	Sitting fees paid (in INR)
			Held	Attended	
1	Dr. Prathap C Reddy	Chairman, Non- Executive	4	4	-
2	Shobana Kamineni	Non-Executive Director	4	4	-
3	Suneeta Reddy	Non-Executive Director	4	4	-
4	Dr. Doris Sophia Hoepke	Non-Executive Director	4	3	-
5	Andrew Kielty	Non-Executive Director	4	4	-
6	MBN Rao	Independent Director	4	4	4,00,000.00
7	Bernhard Steinruecke	Independent Director	4	4	4,00,000.00
8	Antony Jacob	Whole-time Director & Chief Executive Officer, Executive	4	4	-



# 3. Agenda and Minutes:

The Company Secretary in consultation with the Whole-time Director and the other key officers prepares a detailed agenda for the meetings. The Agenda papers, containing all the necessary documents and explanatory notes, are circulated to the Directors and the Committee members well in advance before In case it is practicable to send the meetina. not the relevant information/documents as a part of Agenda papers, the same are tabled at the meeting. The members of the Board have access to all information of the Company. The members of the Board are also free to recommend inclusion of any matter in the agenda for discussion. Senior Management is invited to attend the Board meetings so as to provide additional inputs to the items being discussed by the Board.

The Company Secretary while preparing the agenda and minutes of the Board/ Committee meeting is required to ensure the adherence to the applicable provisions of the law including the Companies Act, 2013 and Insurance laws.The draft minutes of the proceedings of each meeting are circulated to the Directors for their comments and thereafter, confirmed by the Board in its next meeting. The Board also takes note of the minutes of the Committee meetings duly approved by their respective chairpersons.

All material information is incorporated in the agenda papers for facilitating meaningful and focused discussions at the meeting. The information regularly supplied to the Board inter-alia includes the following:

- Business strategy and updates;
- Annual operating plans and budgets, and any updates thereon;
- Capital budgets and updates;
- Performance reports along with the executive summary;
- Quarterly financial results;
- Minutes of the meetings of all committees;
- Statutory compliances report and certificate;
- Update on change in statutory regulations;
- Update on tax related matters;
- Updates on opening of offices/places of business;
- Show cause, demand notices and penalty notices, if any;
- Report of the policyholder's protection committee;
- Performance of investment portfolio and approval of investment policy;
- Annual reinsurance programme ;
- Action taken report on the implementation of decisions/suggestions of the Board/Committees during previous meetings;
- Other necessary documents.

# 4. Board Committees:

The Board has constituted seven (7) committees for smooth and efficient discharge of its responsibilities, namely:-



- Audit Committee
- Investment Committee
- Policyholders' Protection and Risk Management Committee
- Nomination and Remuneration Committee
- Corporate Social Responsibility Committee
- Management Committee

The constitution and terms of reference of the aforesaid Committees are determined by the Board from time to time. All the recommendations of the Committees are placed before the Board for approval. The minutes of the Committee meetings are placed before the Board for its information.

The role and composition of these Committees, including the number of meetings held during the year under review and the attendance of the members are provided below:

# **4.1 Audit Committee:**

The Company has set up the Audit Committee in compliance with the provisions of Section 177 of the Companies Act, 2013 and the IRDAI Corporate Governance Guidelines.

Composition: The Audit Committee comprises of three (3) Directors with Independent Directors forming a majority. The Chairperson of the Committee is an Independent Director. The Committee invites representatives of Internal Auditors, Statutory Auditors, other Directors and senior officials, as it considers appropriate to be present at the meeting of the Committee. All the members of the Committee have requisite financial and management expertise/knowledge. The Company Secretary is the secretary to the Committee.

As on March  $31^{st}$ , 2017, the Audit Committee comprised of the following members:

S.No	Name of Committee Members	Designation
1	Mr. M B N Rao	Member, Independent Director
2	Mr. Bernhard Steinruecke	Member, Independent Director
3	Mr. Andrew Kielty	Member, Non-Executive Director

The Audit Committee is responsible for enhancement and restoration of Shareholders' confidence by promoting accountability and also by acting as a catalyst for effective financial and auditing practices in the Company. The Committee also monitors the compliance function and the Company's risk profile in respect of compliance with external laws and regulations and internal policies.

The function of the Audit Committee *inter-alia* includes the following:



- Oversight of the Company's financial reporting process and the disclosure of its financial information to ensure that the financial statements are correct, sufficient and credible.
- Review of accounting policies and financial operating system of the Company.
- Review of legislative and regulatory compliances.
- Recommending the appointment, remuneration and terms of reference of appointment of auditors of the Company.
- Review and monitor the auditor's independence and performance, and effectiveness of Audit.
- Examination of the financial statements and the auditor's report thereon.
- Approval or any subsequent modification of transactions of the Company with related parties.
- Scrutiny of inter-corporate loans and investments.
- Valuation of undertakings or assets of the Company, wherever it is necessary.
- Reviewing with the management, external and internal auditors, the adequacy of internal control system and risk management system.
- Monitoring the end use of funds raised through public offers and related matters.
- To review key transactions involving conflict of interest.

During the year under review, the Audit Committee met four (4) times on April 19<sup>th</sup>, 2016, July 22<sup>nd</sup>, 2016, November 10<sup>th</sup>, 2016 and February 02<sup>nd</sup>, 2017. The details of the composition of the Audit Committee, attendance and the sitting fee paid to the members are set out in the following table:

Name of the Member	Number of AC Meetings		Sitting fees paid (in INR)#
	Held	Attended	
MBN Rao	4	4	4,00,000
Bernhard Steinruecke	4	4	4,00,000
Andrew Kielty	4	4	-

#Except the Independent Directors, none of the members are eligible to receive sitting fees for attending the meetings of the Committee.

# 4.2 Investment Committee:

The Company has set up an Investment Committee which is responsible for laying down an overall investment policy and operational framework for the investment operations of the Company.

Composition: The Investment Committee comprises of eight (8) members three Non-executive Directors, one Whole-time Director & CEO, Chief Investment Officer, Chief Financial Officer, Deputy CEO & CMO and Appointed Actuary/Chief Risk Officer. The Chairperson of the Committee is a Non-executive Director. The composition of the Committee is in accordance with the provisions of the IRDAI (Investment) Regulations, 2000, as amended from time to time and the IRDAI Corporate Governance Guidelines. The Committee invites other directors and senior officials, as it considers appropriate to be present at the meeting of the Committee. All the members of the Committee are fully



conversant with the various responsibilities entrusted on them under IRDAI regulations and guidelines.

In accordance with the IRDAI Corporate Governance Guidelines notified on May 18, 2016, the Board of Directors on July 14, 2016 approved the re-constitution of the Investment Committee to include Ms. Suneeta Reddy, Non-executive Director as a Member of the Committee.

As on March 31<sup>st</sup>, 2017, Investment Committee comprised of following members:

S.No	Name of Committee Members	Designation
1	Ms. Shobana Kamineni	Member, Non-Executive Director
2	Ms. Suneeta Reddy*	Member, Non-Executive Director
3	Mr. Andrew Kielty	Member, Non-Executive Director
4	Mr. Antony Jacob	Member, Whole-time Director & Chief Executive Officer
5	Mr. Krishnan Ramachandran	Member, Deputy Chief Executive Officer and Chief Marketing Officer
6	Mr. Srikanth Kandikonda	Member, Chief Financial Officer & Company Secretary
7	Mr. Sanjay Kulshrestha	Member, Chief Investment Officer
8	Mr. Vishwanath Mahendra	Member, Appointed Actuary and Chief Risk Officer

\*Appointed as member with effect from 14.07.2016

The function of Investment Committee *inter-alia* includes the following:

- Implement the annual investment policy as approved/modified by the Board of Directors of the Company from time to time.
- Invest the funds of the Company in accordance with the annual investment policy of the Company.
- Review investment strategies adopted from time to time and provide suitable direction as needed in the best interests of the company.
- Update to Board on investment activities of the Company.
- Compliance with regulatory norms on investments.

During the year under review, the Investment Committee met four (4) times on April 19<sup>th</sup>, 2016; July 22<sup>nd</sup>, 2016, November 10<sup>th</sup>, 2016; and February 02<sup>nd</sup>, 2017. The details of the composition of the Investment Committee, attendance and the sitting fee paid to the members are set out in the following table:



Name of the Member	Number of IC Meetings		Sitting fees paid (in INR)#
	Held	Attended	
Suneeta Reddy	4	2	NIL
Shobana Kamineni	4	4	NIL
Andrew Kielty	4	4	NIL
Antony Jacob	4	4	NIL
Krishnan Ramachandran (Deputy			
CEO)	4	3	NIL
Srikanth Kandikonda (CFO)	4	4	NIL
Sanjay Kulshrestha (CIO)	4	3	NIL
Vishwanath Mahendra (AA & CRO)	4	3	NIL

#Members are not eligible to receive any sitting fees for attending the meetings of the Committee.

# 4.3 Policyholders' Protection and Risk Management Committee:

In accordance with the IRDAI Corporate Governance Guidelines notified on May 18, 2016, the Board of Directors has merged the Policyholders Protection Committee and Risk Management Committee with effect from July 14<sup>th</sup>, 2017 and named the merged Committee as the 'Policyholders Protection and Risk Management Committee'. The merged Committee functions without affecting the independence and objectivity as envisaged in the said Guidelines.

Composition: As on March 31<sup>st</sup>, 2017, the Policyholders' Protection and Risk Management Committee comprises of five (5) Directors - three (3) Non-executive Directors, two (2) Executive Directors (including the CEO) and the Deputy CEO of the Company. The Chairperson of the Committee is a Non-executive Director. The composition of the Committee is in accordance with the provisions of IRDAI Corporate Governance Guidelines.

The Chief Risk Officer appointed by the Board reports to the said Committee and is a permanent invitee at the Committee meetings. The Committee invites other Directors and senior officials, as it considers appropriate to be present at the meetings of the Committee. The Company Secretary is the secretary to the Committee.

Further, as per the requirements arising out of the IRDAI Corporate Governance Guidelines, Mr. MBN Rao was invited as an Invitee/ Representative of Customers, in the Committee meeting held on February 2<sup>nd</sup>, 2017.

As on March 31<sup>st</sup>, 2017, the Policyholders' Protection and Risk Management Committee comprised of the following members:

S.No	Name of Committee Members	Designation
1	Mr. Shobana Kamineni	Member, Non-Executive Director
2	Ms. Suneeta Reddy	Member, Non-Executive Director



3	Mr. Andrew Kielty	Member, Non-Executive Director
4	Mr. Antony Jacob	Member, Whole-time Director & Chief Executive Officer
5	Mr. Krishnan Ramachandran	Member, Deputy Chief Executive Officer

The function of the Policyholders' Protection and Risk Management Committee *inter-alia* includes the following:

# **Policyholders' Protection**

- Putting in place proper procedures and effective mechanism to address complaints and grievances of policyholders including mis-selling by intermediaries.
- Ensure compliance with the statutory requirements as laid down in the regulatory framework pertaining to policyholders' protection.
- Review of the mechanism at periodic intervals.
- Ensure adequacy of disclosure of "material information" to the policyholders. These disclosures shall, for the present, comply with the requirements laid down by the Authority both at the point of sale and at periodic intervals.
- Review the status of complaints of the policyholders at periodic intervals and analyze the root cause of customer complaints, identify market conduct issues and advise the management appropriately about rectifying systemic issues, if any.
- Provide the details of grievances at periodic intervals in such formats as may be prescribed by the Authority.
- Provide details of insurance ombudsmen to the policyholders.
- Shape the customer service philosophy and policies of the organization based on the overall environment in the financial services industry.
- Oversee the functions of the customer service council.
- Review measures for enhancing the quality of customer service.
- Provide guidance to improve in the overall satisfaction level of customers.
- Adopt standard operating procedures to treat the customer fairly including time-frames for policy and claims servicing parameters and monitoring implementation thereof.



- Put in place a framework for review of awards given by Insurance Ombudsman/ Consumer Forums.
- Review all the awards given by Insurance Ombudsman/Consumer Forums remaining unimplemented for more than three (3) months with reasons therefor and report the same to the Board for initiating remedial action, where necessary.
- Review the measures and take steps to reduce customer complaints at periodic intervals.
- Review of Claims Report, including status of Outstanding Claims with ageing of outstanding claims.
- Reviewing Repudiated claims with analysis of reasons.
- Status of settlement of other customer benefit payouts like Surrenders, Loan, Partial withdrawal requests etc.
- Review of unclaimed amounts of Policyholders, as required under the Circulars and guidelines issued by the Authority.

# Risk Management

- Assist the Board in effective operation of the risk management system by performing specialised analyses and quality reviews.
- Maintain a group wide and aggregated view on the risk profile of the Company for all categories of risk including insurance risk, market risk, credit risk, liquidity risk, operational risk, compliance risk, legal risk, reputation risk, etc.
- Report to the Board details on the risk exposures and the actions taken to manage the exposures, review, monitor and challenge where necessary, risks undertaken by the Company.
- Advise the Board with regard to risk management decisions in relation to strategic and operational matters such as corporate strategy and acquisitions and related matters.
- Establish effective Risk Management framework and recommend to the Board the Risk Management policy and processes for the organization.
- Set the risk tolerance limits and assess the cost and benefits associated with risk exposure.
- Review the Company's risk- -reward performance to align with overall policy objectives.
- Discuss and consider best practices in risk management in the market and advise the respective functions.



- Review the solvency position of the Company on a regular basis.
- Monitor and review regular updates on business continuity.
- Formulation of a Fraud monitoring policy and framework for approval by the Board.
- Monitor implementation of Anti-fraud policy for effective deterrence, prevention, detection and mitigation of frauds.
- Review compliance with the guidelines on Insurance Fraud Monitoring Framework dated 21st January, 2013, issued by the Authority.

# Asset Liability Management (ALM):

- Formulate and implement optimal ALM strategies, both at product level and enterprise level and meeting risk/reward objectives.
- Lay down the risk tolerance limits.
- Monitor risk exposures at periodic intervals and revise ALM strategies where required.
- Place the ALM information before the Board at periodic intervals.
- Setting the insurer's risk/reward objectives and assessing policyholder expectations.
- Quantifying the level of risk exposure (eg. market, credit and liquidity) and assessing the expected rewards and costs associated with the risk exposure.
- Ensuring that liabilities are backed by appropriate assets and manage mismatches between assets and liabilities to ensure they remain within acceptable monitored tolerances for liquidity, solvency and the risk profile of the entity.
- Reviewing, approving and monitoring systems, controls and reporting used to manage balance sheet risks including any mitigation strategies.
- Regular review and monitoring of mismatch between assets and liabilities and the acceptable tolerance limits for mismatch, if any.
- Ensuring that management and valuation of all assets and liabilities comply with standards, prevailing legislation and internal and external reporting requirements.
- Annual review of strategic asset allocation.
- Reviewing key methodologies and assumptions including actuarial assumptions, used to value assets and liabilities



- Managing capital requirements at the Company level using the regulatory solvency requirements.
- Reviewing, approving and monitoring capital plans and related decisions over capital transactions (e.g. dividend payments, acquisitions, disposals, etc).

The Policyholders' Protection and Risk Management Committee submits the grievance disposal report on a quarterly basis to the Board *inter-alia* with regard to complaints/grievance received and resolved.

During the year under review, prior to merging of the Policyholders Protection Committee and the Risk Management Committee, the said Committees met once on April 19<sup>th</sup>, 2016. Thereafter, upon merging of the Policyholders Protection Committee and the Risk Management Committee, the merged Committee namely, Policyholders Protection and Risk Management Committee met three (3) times on July 21<sup>st</sup>, 2016; November 10<sup>th</sup>, 2016; and February 2<sup>nd</sup>, 2017. The details of the composition of the Policyholders' Protection and Risk Management Committee, attendance and the sitting fee paid to the members are set out in the following table:

Name of the Member	Number of PPRMC Meetings		Number Meetings		Number RMC** M		Sitting fees paid (in INR) <sup>#</sup>
			Held	Attend	Held	Attend	
	Held	Attended		ed		ed	
Andrew Kielty	3	3	1	1	1	1	NIL
Shobana Kamineni	3	3	1	1	1	1	NIL
Suneeta Reddy	3	3	-	-	-	-	NIL
Antony Jacob	3	3	1	1	1	1	NIL
Krishnan Ramachandran	3	3	1	1	-	-	NIL
MBN Rao (attended as an invitee)	3	1	-	-	-	-	1,00,000.00

#Members are not eligible to receive any sitting fees for attending the meetings of the Committee.

\*PPC- Policyholders Protection Committee meeting held on 19.04.2016

\*\*RMC- Risk Management Committee meeting held on 19.04.2016

# 4.4 Nomination and Remuneration Committee:

The Company has set up a Nomination and Remuneration Committee to administer the overall policy on remuneration/compensation and the other terms of employment of Executive Directors and senior management officials of the Company. The Committee recommends/approves the remuneration package of Executive Directors by reference to individual performance, experience and market conditions with a view to provide a package which is appropriate for the responsibilities involved.

The role of the Nomination and Remuneration Committee includes nominating the Directors on the Board and fixing their remuneration. It also approves the appointment and compensation of Whole-time Directors and senior management officials.



The Nomination & Remuneration Committee has been constituted in line with the requirements of the Companies Act, 2013.

Composition: The Nomination and Remuneration Committee comprises of four (4) Directors. Two Independent Directors and two Non-executive Directors. The Chairperson of the Committee is an Independent Director. The Committee invites other Directors and senior officials, as it considers appropriate to be present at the meeting of the Committee. The Company Secretary is the secretary to the Committee.

As on March 31<sup>st</sup>, 2017, Nomination and Remuneration Committee comprised of following members:

S.No	Name of Committee Members	Designation
1	Mr. Shobana Kamineni	Member, Non-Executive Director
2	Mr. Andrew Kielty	Member, Non-Executive Director
3	Mr. M B N Rao	Member, Independent Director
4	Mr. Bernhard Steinruecke	Member, Independent Director

The function of Nomination and Remuneration Committee *inter-alia* includes the following:

- To identify persons who are qualified to become directors and who may be appointed as whole-time directors / non-whole time directors in accordance with the criteria laid down, recommend to the Board their appointment and removal and shall carry out evaluation of every director's performance.
- Recommendation/approval of the remuneration and other terms of the compensation package for the senior management officials of the Company.
- Administration and approval of the quantum of performance/deferred bonus payable to the employees.
- Review the HR activities of the company including deliberation on attrition rate and providing necessary direction.
- Framing of guidelines for the Employees Stock Option Scheme.

During the year under review, the Nomination and Remuneration Committee met four (4) times on April 19<sup>th</sup>, 2016; July 22<sup>nd</sup>, 2016; November 10<sup>th</sup>, 2016; and February 02<sup>nd</sup>, 2017.

The details of the composition of the Nomination and Remuneration Committee, attendance and the sitting fee paid to the members are set out in the following table:



Name of the Member	Number of NRC Meetings		Sitting fees paid (in INR) <sup>#</sup>
	Held	Attended	
Bernhard Steinruecke	4	4	400,000
MBN Rao	4	4	400,000
Shobana Kamineni	4	4	NIL
Andrew Kielty	4	4	NIL

\*Except Independent Directors, none of the members are eligible to receive sitting fees for attending the meetings of the Committee.

# 4.5 Management Committee:

The Company has set up a Management Committee to manage all aspects of the day to day business operations of the Company and ensure the delivery of the Company's Business Plan.

Composition: As on March 31<sup>st</sup>, 2017, the Management Committee comprises of three (3) senior management officials (CXOs) of the Company namely Chief Executive Officer, Deputy CEO & CMO and Chief Financial Officer. The Committee is chaired by the CEO of the Company. The Committee invites Whole-time Director and senior officials, as it considers appropriate, to be present at the meeting of the Committee.

As on March 31<sup>st</sup>, 2017, Management Committee comprised of following

S.No	Name of Committee Members	Designation
1	Mr. Antony Jacob	Member, Whole-time Director & Chief Executive Officer
2	Mr. Krishnan Ramachandran	Member, Deputy Chief Executive Officer
3	Mr. Srikanth Kandikonda	Member, Chief Financial Officer & Company Secretary

members:

The Committee meets on a monthly basis to review and discuss the performance of the Company vis-à-vis the annual and strategic business plan and other matters within the terms of reference.

The function of Management Committee *inter-alia* includes the following:

- Drafting of Annual Operating Plan and submission to Board of Directors for approval.
- Review of financial performance of the company on regular intervals.
- Review the operations of the company.
- Review of competition landscape and peer analysis with respect to financial performance, products launched, counter action plan, etc.



Being executives of the Company, the members are not eligible to receive any sitting fees for attending the meetings of the committee.

# 4.6 Corporate Social Responsibility Committee:

In line with the requirements of Section 135 of the Companies Act, 2013 and applicable regulations of IRDAI, the Board constituted Corporate Social Responsibility (CSR) Committee in its meeting held on November 10<sup>th</sup>, 2017.

The function of CSR Committee *inter-alia* includes the following:

- To formulate and recommend to the Board the Corporate Social Responsibility Policy ("the CSR Policy") of the Company which shall indicate the activities to be undertaken by the Company as specified in Schedule VII;
- To recommend the amount of expenditure to be incurred on the activities;
- To monitor the CSR policy of the Company from time to time;

The Committee is required to be comprised of at least three (3) or more directors out of which atleast one (1) director shall be an independent director.

The CSR Committee of the Company comprises one Independent Director, one Non-Executive Directors and one Executive Director. During the year, the Committee met only once on February 2<sup>nd</sup>, 2017.

S. No	Name of Committee Members	Designation
1	Mr. Shobana Kamineni	Member, Non-Executive Director
2	Mr. M B N Rao	Member, Independent Director
3	Mr. Antony Jacob	Member, Whole-time Director & Chief Executive Officer

As on March 31<sup>st</sup>, 2017, CSR Committee comprised of following members:

The attendance and the sitting fee paid to the members at said meeting is listed below:

Name of the Member	Number o	f CSR Meeting(s)	Sitting fees paid (in INR) <sup>#</sup>
	Held	Attended	
Shobana Kamineni	1	1	NIL
MBN Rao	1	1	100,000
Antony Jacob	1	1	NIL

<sup>#</sup>Except Independent Directors, none of the members are eligible to receive sitting fees for attending the meetings of the Committee.

During the year, the CSR Committee recommended to the Board the Company's policy on Corporate Social Responsibility and the same was approved by the Board on February 2<sup>nd</sup>, 2017. The CSR Policy *inter-alia* specifies the broad areas



of CSR activities that could be undertaken by the Company. The Policy is available on the website of the Company -www.apollomunichinsurance.com

# **5.** Remuneration of Directors:

**5.1 Executive Directors**: During the year under review, the remuneration paid to the Executive Directors is recommended and approved by the Nomination and Remuneration Committee by virtue of delegation by the Board of Directors, subject to the approval of Shareholders in the General Meeting and IRDAI, as the case may be.

**5.2 Non-executive Directors:** During the year under review, the Company has not paid any remuneration to any of its Non-Executive Directors other than the Independent Directors.

During the year under review, the Independent Directors are paid by way of sitting fee for the meeting of the Board and the Committees (as the case may be), attended by them and the associated traveling and boarding expenses. Other than the aforesaid sitting fees, traveling and boarding expenses, the Company has not paid any remuneration to any of its Independent Directors.

# 6. Related Party Transaction:

There were no materially significant related party transactions with the Directors, the management or relatives of the Directors that have a potential conflict with the interests of the Company at large. All the transactions with related parties entered by the Company were in the normal course of business and on Arm's Length basis and were approved by the Audit Committee. There were no material individual transactions with related parties, which were not in the normal course of business nor were there any material transactions with related parties or others, which were not on an arm's length basis. All the Details of related party transactions entered into by the Company are included in the Notes to the Accounts. Further, in line with the requirements of IRDAI Guidelines for Corporate Governance notified on May 18<sup>th</sup>, 2016, the Board has framed and approved Related Party Transaction Policy in its meeting held on November 10<sup>th</sup>, 2017.

# 7. Code of Conduct:

The Company has laid down a Code of Conduct for the Board Members and Senior Management officials of the Company. All Board Members and Senior Management officials have affirmed compliance with the Code of Conduct for the year under review.

# 8. Whistle Blower Policy:

The Company has a Whistle Blower Policy which is designed and implemented to provide its employees a channel for communicating instances of breach in the Code of Conduct, legal violations, actual or suspected frauds and other irregularities. The framework of the Policy is designed to promote responsible



and secure whistle blowing. The mechanism has been communicated and posted on the Company's intranet.

# 9. Pecuniary relationship or transaction of Non-Executive Directors visà-vis the Company:

The Company does not have any pecuniary relationship/ transaction with any of its Non-Executive Directors.

# **10. Statutory and Regulatory Compliance:**

In accordance with the Compliance Policy of the Company, quarterly confirmation on statutory, regulatory as well as internal process compliances is obtained from the respective business heads. A Statutory Compliance Report duly signed by the CEO & Whole-time Director is placed before the Board every quarter, confirming the details of compliances, as well as, instances of non-compliance, if any, along with the steps taken to rectify the non-compliance and prevention of the occurrence in future.

# **11. Internal Audit Framework:**

The Company has designed its internal control framework with a risk based audit approach. Objective is to provide reasonable assurance to ensure top management about the compliance with internal policies and procedures, adequacy and effectiveness of risk management and control framework in the Company, regulatory matters and to safeguard reliability of the financial reporting and its disclosures. The internal audit covers auditing of processes, transactions as well as systems. The internal audit is designed to review what a company is doing in order to identify potential threats to the organization's going concern and profitability. The key internal audit findings, recommendations and compliance status of the previous key audit findings are reported to the Audit Committee. The Audit Committee actively monitors the implementation of its recommendations.

The Company has a separate Internal Audit department comprising of CAs, MBAs and domain experts which audits almost all the functions of its offices. Besides a dedicated Internal Audit team, external expertise is also engaged through outsourcing and co-sourcing models.

# **12.** Evaluation of the Board and the Meeting of the Independent Director's:

The Code of Conduct for the Independent Directors prescribed vide Schedule IV of the Companies Act, 2013, provides for an evaluation mechanism for the Board/Chairperson/Non-Executive Directors/Whole-time Directors/ Committees which would need to be done at a separate Meeting of Independent Directors, without the attendance of Non-Independent Directors and members of the Management.

Independent Directors of the Company met on 18<sup>th</sup> April, 2017 for the financial year 2016-17 without the presence of Executive Directors, Non-Independent



Directors and management personnel to discuss the evaluation of the Board and the Committees.

In terms of the provisions of Section 178, 134 and 149 read with Schedule IV of the Companies Act, 2013, the Nomination and Remuneration Committee has evaluated the performance of all the Directors including the Independent Directors, the Chairperson, the Board as a whole, as well as, the Board Committees.

In this regard, necessary questionnaires incorporating various parameters were circulated to all the Directors to evaluate the performance of the Chairperson, Individual Directors, the Board as a whole and the Board Committees.

Feedback/ views received from the Directors were placed before the Nomination and Remuneration Committee for its deliberation.

Based on the feedback/ views received from the Directors including Independent Directors and the recommendation of Nomination and Remuneration Committee the Board of Directors of the Company undertook an evaluation of performance of all the Directors, the Chairperson, the Board as a whole and the Board Committees.

# **13. Risk Management Framework:**

The Company has formulated a Risk Management Framework, which lays the procedures for risk assessment and mitigation. These Risks are assessed by considering their likelihood and impact, measured against a risk framework which outlines the risk appetite of our organization as defined by the Board. The outcomes are rated from very high to very low. These ratings determine the intensity of management response.

The Company has a continuous risk review process where all top risks are reviewed by the Management Committee on quarterly basis. During the year new strategic risks have been identified. Few strategic risks have been rearticulated for better alignment with the business objective and external environment impacting the Company. Risk heat maps for entire company are published every quarter. Department risk registers are reviewed on a quarterly basis by the Risk Officers' Committee and new mitigation measures are factored into risk assessments.

These regular reviews and reporting helped exercise better control over the identified risks thereby protecting the associated business objectives. As a part of the risk review, the Committee also monitored progress on Business Continuity Plan, Disaster Recovery Plan, compliance with respect to changing Regulatory landscape, Fraud risks (through fraud analytical modelling), business mix and Bancassurance risks during the year.

The Risk Management Committee has also been updated on the procedures adopted by the Company to assess risks and their mitigation mechanisms on periodic intervals.



# 14. Name and other details of the Compliance Officers:

	Area of Co	ompliance
	IRDA Corporate Governance	All IRDAI Regulatory Compliances
	Guidelines	
Name of Compliance	Mr. Srikanth Kandikonda	Ms. Deepti Rustagi
Officer		
Designation	CFO & Company Secretary	Senior VP –Legal, Compliances &
		Corporate Affairs
Address	iLABS Centre, 2nd & 3rd Floor, Plot No	iLABS Centre, 2nd & 3rd Floor, Plot No
	404 - 405, Udyog Vihar, Phase – III,	404 - 405, Udyog Vihar, Phase – III,
	Gurgaon -122016, Haryana	Gurgaon -122016, Haryana
e-mail ID	srikanth.k@apollomunichinsurance.com	deepti.rustagi@apollomunichinsurance.
		com

# **15. Annual General Meetings:**

Details of the Annual General Meetings held during the last five years are provided below:

Financial Year	Date	Venue
2011-12	08.08.2012	Apollo Hospitals Complex, Jubilee Hills, Hyderabad- 500033
2012-13	16.09.2013	Apollo Hospitals Complex, Jubilee Hills, Hyderabad- 500033
2013-14	15.10.2014	Apollo Hospitals Complex, Jubilee Hills, Hyderabad- 500033
2014-15	25.09.2015	Apollo Hospitals Complex, Jubilee Hills, Hyderabad- 500033
2015-16	29.09.2016	Apollo Hospitals Complex, Jubilee Hills, Hyderabad- 500033

All the resolutions in the Annual General Meeting, including the special resolutions set out in the respective notices were passed by the requisite majority of the Shareholders.

# **16.** Corporate Information:

Apollo Munich Health Insurance Company Limited was incorporated on November 22<sup>nd</sup>, 2006 as a Public Limited Company under the Companies Act, 1956.

The Registered Office address of the Company is Apollo Hospitals Complex, Jubilee Hills, Hyderabad-500 033, Andhra Pradesh, Telangana.

The CPC Office Address is iLabs Centre, 2<sup>nd</sup> & 3<sup>rd</sup> Floor, Plot No 404-405, Udyog Vihar, Phase III, Gurgaon, Haryana-122016, Haryana.

The Corporate Identification Number (CIN) of the Company is U66030AP2006PLC051760.

The Insurance Regulatory Development Authority of India of India (IRDAI) registration number is 131.

The International Securities Identification Number (ISIN) allotted to Company's equity shares is INE092V01015. XL Softech Systems Limited is the Company's



Registrar & Share Transfer Agent (RTA). The correspondence office address of RTA is 3, Sagar Society, Road No 2, Banjara Hills, Hyderabad – 500 034.

# **17. Shareholding Pattern:**

The Shareholding pattern of the Company as on March 31<sup>st</sup>, 2017 is as follows:

S. No	Name of shareholders	Number of Equity shares	% (Holding in Equity Share Capital)
1	Apollo Energy Company Limited	146,693,824	41.06
2	Apollo Hospitals Limited	35,709,000	9.99
3	Munich Health Holding AG	173,954,205	48.69
4	Others	914,008	0.26
	Total	357,271,037	100

# **18.** Means of communication:

As per the IRDAI Guidelines on Public Disclosures, the insurance companies are required to disclose their financials (Balance Sheet, Profit & Loss account, Revenue Account and Key Analytical Ratios) in the newspaper publications and also on their website within the stipulated timelines.

Accordingly, the disclosures are hosted on the Company's website (www.apollomunichinsurance.com) and adequate steps have been taken to ensure publication of requisite disclosure in news papers.

For and on behalf of the Board

matiliol

Place: Chennai Date: 01.08.2017 Dr. Prathap C Reddy (Chairman) DIN: 00003654



# CERTIFICATE FOR COMPLIANCE OF THE CORPORATE GOVERNANCE GUIDELINES FOR 2016-17

I Srikanth Kandikonda, Chief Financial Officer and Company Secretary hereby certify that Apollo Munich Health Insurance Company Limited has complied with the Corporate Governance Guidelines for Insurance Companies as amended from time to time and nothing has been concealed or suppressed.

alth Ins Gurgaon Srikanth Kandikonda **CFO & Company Secreta** 

Place: Gurgaon Date: 06.06.2017 S. N. Dhawan & Co LLP (Formerly S.N. Dhawan & Co.) Chartered Accountants 410, Ansal Bhawan 16 KG Marg, Connaught Place NewDelhi-110001 M/s S. Viswanathan Chartered Accountants #17, Bishop Wallers Avenue (West) CIT Colony, Mylapore Chennai- 600004

## Independent Auditor's Report

### To the Members of Apollo Munich Health Insurance Company Limited

### **Report on the Financial Statements**

 We have audited the accompanying financial statements of Apollo Munich Health Insurance Company Limited ("the Company"), which comprise the Balance Sheet as at 31 March 2017, the related Revenue Account, the Profit and Loss Account and the Receipts and Payments Account for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### Management's Responsibility for the Financial Statements

- 2. The Company's Board of Directors is responsible for the matters' stated in the Section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these financial statements that give a true and fair view of the Balance Sheet, the related Revenue Account, the Profit and Loss Account and the Receipts and Payments Account of the Company in accordance with accounting principles generally accepted in India, including the provisions of The Insurance Act, 1938 (the "Insurance Act") (amended by the Insurance Laws (Amendment) Act, 2015), the Insurance Regulatory and Development Authority Act, 1999 (the "IRDA Act"), the Insurance Regulatory and Development Authority (Preparation of Financial Statements and Auditor's Report of Insurance Companies) Regulations, 2002 (the "IRDA Financial Statements Regulations"), orders/directions issued by the Insurance Regulatory and Development Authority") in this regard, and the Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.
- 3. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

- 4. Our responsibility is to express an opinion on these financial statements based on our audit.
- 5. We have taken into account the provisions of the Act, the Insurance Act, the IRDA Financial Statements Regulations, orders/directions issued by the IRDAI, the accounting and auditing standards and matters which are required to be included in the audit report under the provisions of the Act and the Rules made thereunder.





- 6. We conducted our audit in accordance with the Standards on Auditing specified under Section 143(10) of the Act. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the standalone financial statements are free from material misstatement.
- 7. An audit involves performing procedures to obtain audit evidence about the amounts and the disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal financial control relevant to the Company's preparation of the financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of the accounting estimates made by the Company's Directors, as well as evaluating the overall presentation of the financial statements.
- 8. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the financial statements.

### Opinion

- 9. In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements give the information required in accordance with the Insurance Act, the IRDA Act, the IRDA Financial Statements Regulations and the Act to the extent applicable and in the manner so required, give a true and fair view in conformity with the accounting principles generally accepted in India, as applicable to Insurance companies:
  - (a) in the case of the Balance Sheet, of the state of affairs of the Company as at 31 March, 2017;
  - (b) in the case of Revenue Account, of the net surplus for the year ended on that date;
  - (c) in the case of Profit and Loss Account, of the profit for the year ended on that date; and
  - (d) in the case of Receipts and Payments Account, of the receipts and payments for the year ended on that date.

### **Other Matter**

10. The actuarial valuation of liabilities in respect of Claims Incurred but Not Reported (IBNR) and Claims Incurred But Not Enough Reported (IBNER) as at 31 March, 2017 is the responsibility of the Company's Appointed Actuary (the "Appointed Actuary"). The actuarial valuation of these liabilities in respect of Claims Incurred but Not Reported (IBNR) and Claims Incurred But Not Enough Reported (IBNER) as at 31 March, 2017 has been duly certified by the Appointed Actuary and in his opinion, the assumptions for such valuation are in accordance with the guidelines and norms issued by the Insurance Regulatory Development Authority of India ("IRDAI" / "Authority") and the Institute of Actuaries of India. We have relied upon Appointed Actuary's certificate in this regard for forming our opinion on the valuation of liabilities for Claims Incurred but Not Reported (IBNR) and Claims Incurred But Not Enough Reported (IBNER) which exists in the financial statements.





## **Report on Other Legal and Regulatory Requirements**

- 11. As required by the IRDA Financial Statements Regulations, we have issued a separate certificate dated 27 April, 2017 certifying the matters specified in paragraph 3 & 4 of Schedule C to the IRDA Financial Statements Regulations.
- 12. As required by the Schedule C of the IRDA (Preparation of Financial Statements and Auditor's Report of Insurance Companies) Regulations 2002, and with Section 143(3) of the Companies Act, 2013, we report that:
  - (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of audit;
  - (b) In our opinion and to the best of our information and according to the explanations given to us, proper books of account as required by law have been kept by the Company, so far as appears from our examination of those books;
  - (c) As the Company's financial accounting system is centralized, no returns for the purposes of our audit are prepared at the branches of the Company;
  - (d) The Balance Sheet, the Revenue Accounts, the Profit and Loss Account and the Receipts and Payments Account dealt with by this report are in agreement with the books of account;
  - (e) In our opinion, the aforesaid standalone financial statements comply with the Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014 and with the accounting principles as prescribed in the IRDAI Financial Statements Regulations and orders / directions issued by IRDAI in this regard.
  - (f) In our opinion and to the best of our information and according to the explanations given to us, investments have been valued in accordance with the provisions of the Insurance Act, the Regulations and / or orders / directions issued by IRDAI in this regard;
  - (g) In our opinion, the accounting policies selected by the Company are appropriate and are in compliance with the applicable Accounting Standards specified under Section 133 of the Act and with the accounting principles as prescribed in the IRDA Financial Statements Regulations and orders/directions issued by the IRDAI in this regard.
  - (h) On the basis of written representations received from the Directors of the Company, as on March 31, 2017 and taken on record by the Board of Directors, none of the Directors is disqualified as on March 31, 2017 from being appointed as a Director in terms of Section 164 (2) of the Act.
  - (i) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to "Annexure A" to this report; and
  - (j) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
    - The Company has disclosed the impact of pending litigations on its financial position in its financial statements – Refer to 16(C)(1) the financial statements;
    - ii. The Company did not have any long term contracts including derivative contracts.
    - iii. There were no amounts which were required to be transferred to the investor Education and Protection Fund by the Company.



iv. The disclosure requirement as envisaged in Notification G.S.R 308E dated 30 March, 2017 is not applicable to the Company.

# For **S.N. Dhawan & Co. LLP** (Formerly S.N. Dhawan & Co.)

Chartered Accountants Registration No.: 000050N/ N500045

HAWAN & C NEW DELHI ERED ACCO Rajeev K. Saxena

Partner Membership No.: 077974

Place: New Delhi Date : 27 April 2017 For **S Viswanathan** Chartered Accountants Registration No. 004770S / *S* 2000 25

27/04/17

V C Krishnan Partner Membership No.: 22167

Place: New Delhi Date: \_\_\_\_\_2017



#### Annexure A to the Independent Auditors' Report of even date to the members of Apollo Munich Health Insurance Company Limited, on the financial statements for the year ended 31 March, 2017

# Independent Auditor's report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

1. We have audited the internal financial controls over financial reporting (IFCoFR) of Apollo Munich Health Insurance Company Limited ("the Company") as of 31 March 2017 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

### Management's Responsibility for Internal Financial Controls

2. The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ("ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of the company's business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act including the provisions of the Insurance Act, IRDA Financial statements regulations, orders/directions issued by IRDAI.

### Auditors' Responsibility

- 3. Our responsibility is to express an opinion on the Company's IFCoFR based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of IFCoFR (the "Guidance Note") and the Standards on Auditing, issued by the Institute of Chartered Accountants of India (ICAI) and deemed to be prescribed under section 143(10) of the Act, to the extent applicable to an audit of IFCoFR. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate IFCoFR were established and maintained and if such controls operated effectively in all material respects.
- 4. Our audit involves performing procedures to obtain audit evidence about the adequacy of the IFCoFR and their operating effectiveness. Our audit of IFCoFR included obtaining an understanding of IFCoFR, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.
- 5. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's IFCoFR.





#### Meaning of Internal Financial Controls over Financial Reporting

6. A company's IFCoFR is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's IFCoFR includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

#### Inherent Limitations of Internal Financial Controls over Financial Reporting

7. Because of the inherent limitations of IFCoFR, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the IFCoFR to future periods are subject to the risk that IFCoFR may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

#### Opinion

8. In our opinion, the Company has, in all material respects, an adequate internal financial controls over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31 March 2017, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India.

#### **Other Matter**

9. The actuarial valuation of liabilities for Claims Incurred but Not Reported (IBNR) and Claims Incurred But Not Enough Reported (IBNER) as at 31 March, 2017 is required to be certified by the Appointed Actuary as per the regulations, and has been relied upon by us, as mentioned under para 'other matter" of our audit report on the financial statements for the year ended March 31, 2017. Accordingly, our opinion on the internal financial controls over financial reporting does not include reporting on the operating effectiveness of the management's internal controls over the valuation and accuracy of the aforesaid actuarial valuation.

For S.N. Dhawan & Co. LLP (Formerly S.N. Dhawan & Co.) Chartered Accountants Firm's Registration No.: 000050N/ N500045

Rajeev K. Saxena Partner Membership No.: 0779 Place: New Delhi Date : April 27, 2017 For S Viswanathan Chartered Accountants Firm's Registration No. 004770S/ \$200025

27/04/17

V C Krishnan Partner Membership No.: 22167 Place: <u>New Dethi</u> Date : \_\_\_\_\_, 2017



S. N. Dhawan & Co LLP (Formerly S.N. Dhawan & Co.) Chartered Accountants 410, Ansal Bhawan 16 KG Marg, Connaught Place NewDelhi-110001 M/s S. Viswanathan Chartered Accountants #17, Bishop Wallers Avenue (West) CIT Colony, Mylapore Chennai- 600004

Independent Auditors' Certificate in respect of provisions of paragraph 3 & 4 of Schedule C of the Insurance Regulatory and Development Authority (Preparation of Financial Statements and Auditors' Report of Insurance Companies) Regulations 2002, ("the Regulations") read with regulation 3 of the Regulations.

1. This Certificate is issued to comply with the provisions of paragraph 3 & 4 of Schedule C of the Insurance Regulatory and Development Authority (Preparation of Financial Statements and Auditors' report of Insurance Companies) Regulations 2002, ("the Regulations") read with regulation 3 of the Regulations.

## **Management Responsibility**

2. Management of the Company is responsible for complying with the provisions of The Insurance Act, 1938 (the "Insurance Act"), the Insurance Regulatory and Development Authority Act, 1999 (the "IRDA Act"), the Insurance Regulatory and Development Authority (Preparation of Financial Statements and Auditor's Report of Insurance Companies) Regulations, 2002 (the "IRDA Financial Statements Regulations"), orders/directions issued by the Insurance Regulatory and Development Authority of India (the "IRDAI") which includes the preparation of the Management Report. This includes collecting, collating and validating data and designing, implementing and monitoring of internal controls suitable for ensuring compliance as aforesaid.

# Auditors' Responsibility

- 3. Pursuant to the regulations, it is our responsibility to certify the matters contained in paragraph 3 & 4 of Schedule C of the Regulations. We conducted our examination on test check basis in accordance with the Guidance Note on Reports or Certificates for Special Purposes issued by the Institute of Chartered Accountants of India. The Guidance Note requires that we comply with the ethical requirements of the Code of Ethics issued by the Institute of Chartered Accountants of India.
- 4. We have complied with the relevant applicable requirements of the Standard on Quality Control (SQC) 1, Quality Control for Firms that Perform Audits and Reviews of Historical Financial Information, and Other Assurance and Related Services Engagements.

# Opinion

- 5. In accordance with the information and explanations given to us and to the best of our knowledge and belief and based on our examination of the books of account and other records maintained by Apollo Munich Health Insurance Company Limited ('the Company') for the year ended 31 March, 2017, we certify that:
  - a) We have reviewed the management report attached to the financial statements for the year ended 31 March, 2017 and there is no apparent mistake or material inconsistences with the financial statements





- b) Based on the information and explanations received during the normal course of our audit, Management Representations and Compliance certificates noted by the Audit and Compliance committee, nothing has come to our attention which causes us to believe that the Company has not complied with the terms and conditions of registration stipulated by IRDAI;
- c) We have verified the Cash balances and Securities in relation to the Company's investments as at 31 March, 2017 by actual inspection or on the basis of certificates/ confirmations received from the Company/ Custodians appointed by the Company as the case may be. As at 31 March, 2017, the Company does not have any Loans, Reversions and Life Interests;
- d) The Company is not a Trustee of any trust; and
- e) No part of the assets of the policyholders' funds has been directly or indirectly applied in contravention of the provisions of the Insurance Act, 1938 as amended by Insurance Laws (Amendment) Act, 2015, relating to the application and investments of the policyholders' funds.

#### **Restrictions on Use**

6. This certificate has been issued by us solely to comply with the requirements of the regulations mentioned in Para 1. It should not be used by any other person or for any other purpose. Accordingly, we do not accept or assume any liability or any duty of care or for any other purpose or to any other party to whom it is shown or into whose hands it may come without our prior consent in writing.

#### For S.N. Dhawan & Co. LLP

(Formerly S.N. Dhawan & Co.) Chartered Accountants Firm's Registration No.: 000050N/ N500045



Partner Membership No.: 077974

Place: New Delhi Date: 27 April, 2017 For S. Viswanathan Chartered Accountants Firm's Registration No. 004770S /

V C Krishnan Partner Membership No.: 22167

Place: New Delhi Date: 27 April, 2017



#### APOLLO MUNICH HEALTH INSURANCE COMPANY LIMITED Registration No. 131 dated 3rd August 2007 Health Insurance Revenue Account for the Year ended 31st March 2017

SI. No.	Particulars	Schedule	Year ended 31.03.17 (Rs. in '000)	Year ended 31.03.16 (Rs. in '000)
1.	Premium Earned (Net)	1	11,013,079	7,748,976
2.	Profit/(Loss) on sale/redemption of Investments		112,931	45,204
з.	Other Income		23,974	18,384
4.	Interest, Dividend & Rent (Gross)		535,874	381,149
	Total (A)	_	11,685,858	8,193,713
1.	Claims Incurred (Net)	2	6,055,940	5,006,466
2.	Commission	3	948,950	501,893
3.	Operating Expenses related to Insurance Business Less: Expenses in excess of the limits allowed as per EOM	4	3,497,628	2,858,071
	Regulaiton transferred to Profit and Loss Account (Refer Note No. 29)		(689,698)	5 <u>1</u>
	Total (B)		9,812,820	8,366,430
	Operating Profit/(Loss) from Health Insurance	-	1,873,038	(172,717)
	Business C=(A-B)	_		
	Appropriations			
	Transfer to Shareholders' Account		1,873,038	(172,717)
	Transfer to Catastrophe Reserve			-
	Transfer to Other Reserves		*	
	Total (C )	-	1,873,038	(172,717)
Sigr	nificant Accounting Policies and Notes to	16		

Financial Statements

Schedules No. 1 to 16 form an integral part of the Financial Statements

As per our report of even date attached

For and on behalf of the Board

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For S. N. Dhawan & Co. LLP (Formerly known as S.N.Dhawan & Co.) Chartered Accountants

(Registration No. 000050N/N500045)

Rajeev K Store Accourt Partner (Membership No. 77974)

Place: New Delhis Date: 27.04.2017 For S Viswanathan LLP Chartered Accountants (Registration No. 004770S)/ S 2 0002 S

V.C. Krishnan

Partner (Membership No. 22167)



Dr. Prathap C Reddy Chairman

Anton Jacob Whole Time Director & Chief Executive Officer

Srikanth Kandikonda Chief Financial Officer & Company Secretary

Kum

Shobana Kamineni Director

Andrew Kielty Director



#### APOLLO MUNICH HEALTH INSURANCE COMPANY LIMITED Registration No. 131 dated 3rd August 2007 Profit and Loss Account for the Year ended 31st March 2017

SI. No.	Particulars Sc	hedule	Year ended 31.03.17	Year ended 31.03.16
			(Rs. in '000)	(Rs. in '000)
ι. ο	perating Profit/(Loss)			
	) Health Insurance		1,873,038	(172,717)
2. In	come from Investments			
	) Interest, Dividends & Rent - Gross		146,456	239,350
	) Amortisation of Discount / Premium		(3)	2,022
	Add: Profit on sale of Investments		19,592	28,627
	Less: Loss on sale of Investments		123	2
. o	ther Income			
(a	) Profit on sale of Fixed Assets		1,235	649
(b	) Others		6,297	9,447
Т	otal (A)	200 200	2,046,615	107,376
l. Pr	ovisions (Other than Taxation)			
•	) For diminution in the value of investments		12 C	× .
•	) For doubtful debts		=	
(c	) Others		100 100	*
	ther Expenses		22.002	22.50
	<ul> <li>Expenses other than those related to Insurance Business</li> <li>Expenses in excess of the limits allowed as per EOM Regulation t</li> </ul>	ransferred	33,983	32,780
	from Revenue Account (Refer Note No. 29)	-	689,699	3
Т	otal (B)	8	723,682	32,780
	ofit/(Loss) Before Tax		1,322,933	74,596
Le	ss: Provision for Taxation			
	Current Tax/Mat Payable		203,148	5 <del></del>
	Less: Mat Credit Entitlement		(203,148)	-
	Deferred Tax		8	74 500
P	ofit/(Loss) After Tax	22	1,322,933	74,596
Ba	alance available for appropriation	85 19	1,322,933	74,598
	propriations			
	) Interim dividends paid during the year			
•	) Proposed final dividend		-	
	) Dividend distribution tax		-	
(0	) Transfer to any Reserves or other accounts		-	
Ba	lance of Profit/(Loss) brought forward from last year		(3,410,812)	(3,485,410
Ba	alance carried forward to Balance Sheet		(2,087,879)	(3,410,812
Ba	asic Earning per Share		3.70	0.21
Di	luted Earning per Share		3.69	0.21
(F	tefer Schedule 16 (C) Note 22)			
ionif	cant Accounting Policies and Notos to	16		

Significant Accounting Policies and Notes to Financial Statements

For S. N. Dhawan & Co. LLP (Formerly known as S.N.Dhawan & Co.) Chartered Accountants

(Registration No. 000050N/A500045)

Rajeev K Saxena Partner (Membership No. 77974

For S Viswanathan LLP Chartered Accountants (Registration No. 0047705)

27/04/17 SWANATHAN V.C. Krishnan REGN. No. Partner (Membership No. 22167) S\* 00477051 Place: New Dethi Date: 27.04.2017 2 EREDAC

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For and on behalf of the Board

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Dr. Prathap C Reddy Chairman

Antony Jacob

Whole Time Director & Chief Executive Officer

Srikanth Kandikonda Chief Financial Officer & Company Secretary

Ale farmer Shobana Kamineni Director

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Andrew Kie

Director



#### APOLLO MUNICH HEALTH INSURANCE COMPANY LIMITED Registration No. 131 dated 3rd August 2007 Balance Sheet as at 31st March 2017

Particulars	Schedule	As at 31.03.17 (Rs. in '000)	As at 31.03.16 (Rs. in '000)
Sources of Funds			
Share Capital	5	3,572,710	3,569,229
Share Application Money Reserves and Surplus	6	2,587,793	2,587,793
Fair Value Change Account Borrowings	7	781	2,522
Total	=	6,161,284	6,159,544
Application of Funds			
Investments - Shareholders	8	1,446,981	459,429
Investments - Policyholders Deferred Tax Asset {note 16(C) 20}	8A	7,707,614 149,806	6,591,151 149,806
Loans Fixed Assets	9 10	288,980	246,842
Current Assets: Cash and Bank Balances	11	1,585,817	2,042,068
Advances & Other Assets Sub-total (A)	12 -	<u>1,086,130</u> 2,671,947	<u>916,765</u> 2,958,833
Current Liabilities	13	3,167,026	2,304,580
Provisions Sub-total (B)	14 _	<u>5,024,897</u> 8,191,923	5,352,749 7,657,329
	-		(4,698,496)
Net Current Assets (C) =(A-B)		(5,519,976)	(4,090,490)
Miscellaneous Expenditure (to the extent not written off or adjusted)	15		-
Debit Balance in Profit & Loss Account		2,087,879	3,410,812
Total	-	6,161,284	6,159,544
Significant Accounting Policies and Notes to	16		

Significant Accounting Policies and Notes to Financial Statements

Schedules No. 1 to 16 form an integral part of the Financial Statements

As per our report of even date attached

For S. N. Dhawan & Co. LLP (Formerly known as S.N.Dhawan & Co.) Chartered Accountants (Registration No. 000050N/N500045)

CHAWAN & C 0 NEW DELHI

ERED ACCOU

REGN. NO.

00477051

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**Rajeev K Saxena** Partner (Membership No. 77974)

For S Viswanathan LLP Chartered Accountants (Registration No. 004770S)

27/00 V.C. Krishnan NANATHAN

Partner (Membership No. 22167) Place: New Jelhi ×S.

Date: 27.04.2017

For and on behalf of the Board

hatiles

Dr. Prathap C Reddy Chairman

Antony Jacob Whole Time Director & Chief Executive Officer

Srikanth Kandikonda Chief Financial Officer & Company Secretary

hun Karin

Shobana Kamineni Director

Andrew K Director



# APOLLO MUNICH HEALTH INSURANCE COMPANY LIMITED Registration No. 131 dated 3rd August 2007 pts and Payments Account for the year ended 31st March 2017

				(Rs. in '000
Particulars	Year ended 31.0	3.2017	Year ended 31	.03.2016
Cash Flows from the Operating Activities:				
remium received from policyholders, including advance				
eceipts	15,373,522		12,389,162	
ther receipts			21,579	
ayments to the re-insurers, net of commissions and	137,677		21,579	
aims	(17 442)		(607 616)	
	(17,442)		(692,616)	
ayments to co-insurers, net of claims recovery	(2 (52 202)		(5.05( 220)	
ayments of claims	(7,652,302)		(5,956,229)	
ayments of commission and brokerage	(1,534,880)		(1,772,180)	
ayments of other operating expenses	(3,640,599)		(2,786,049)	
reliminary and pre-operative expenses	(22.121)		(10 506)	
eposits, advances and staff loans	(32,431)		(10,586)	
ncome taxes paid (Net)	(247,620)		(3,613)	
ervice tax paid	(1,300,702)		(1,024,052)	
ther payments				
ash flows before extraordinary items		1,085,223		665,4
ash flow from extraordinary operations		<del>.</del> .		1
et Cash Flow from Operating Activities		1,085,223	-	665,4
ash Flows from Investing Activities:				
urchase of fixed assets	(153,780)		(115,166)	
roceeds from sale of fixed assets	2,763		2,094	
urchases of investments	(4,194,515)		(3,428,416)	
oans disbursed			-	
ales of investments	2,123,978		1,945,417	
lepayments received				
lents/Interests/ Dividends received	745,802		699,495	
nvestments in money market Instruments and in liquid	1.3,002			
nutual funds (Net)	(35,220)		(514,100)	
expenses related to investments	(33,983)		(32,780)	
let Cash Flow from Investing Activities	-	(1,544,955)	5	(1,443,45
ash Flows from Financing Activities:				
roceeds from issuance of share capital	3,481		128,320	
roceeds from borrowing	5,481		120,020	
epayments of borrowing			-	
nterest/dividends paid		3,481		
let Cash Flow from Financing Activities ffect of foreign exchange rates on cash and cash equivalents, net		3,481	j.	128,3
let Increase/(Decrease) in cash and cash equivalents:		(456,251)	-	(649,7)
et increase/ (beer case) in cash and cash equivalents.			-	/
ash and cash equivalents at the beginning of the Year ash and cash equivalents at the end of the Year		2,042,068 1,585,817		2,091,7 2,042,0
s per our report of even date attached	For and on behalf of the B	oard of Directors		Å
	hateledy	Al Vin	um	1/P

For S. N. Dhawan & Co LLP (Formerly known as S.N.Dhawan & Co.) Chartered Accountants (Registration No. 000050N/N500045)



Place: New Delhi Date: 27.04.2017

For S Viswanathan LLP Dr. Prathap C Reddy Chartered Accountants (Registration No. 004770S)

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al V.C. Krishnan Partner (Membership No. 22167) Antony Jacob Whole Time Director & Chief Executive Officer

Srikanth Kandikonda Chief Financial Officer & Company Secretary

Shobana Kamineni Director



Andrew Kleity Director



#### APOLLO MUNICH HEALTH INSURANCE COMPANY LIMITED Schedules forming part of Revenue Account

Particulars	Year ended 31.03.17 (Rs. in '000)	Year ended 31.03.16 (Rs. in '000)
SCHEDULE 1		
PREMIUM EARNED (NET)		
Premium from direct business written Add: Premium on reinsurance accepted	13,019,305 (20,763)	10,221,761 856,426
Less: Premium on reinsurance ceded Net Premium	2,310,876 10,687,666	2,439,005 8,639,182
Adjustment for change in reserve for unexpired risks	(325,413)	890,206
Total Premium Earned (Net) {Refer note 16 (C )30}	11,013,079	7,748,976
SCHEDULE 2		
CLAIMS INCURRED (NET)		
Claims Paid		5 (77 74)
Direct	7,260,607 254,957	5,673,740 284,028
Add: Re-insurance accepted Less: Re-insurance ceded	1,535,033	1,109,078
Net Claims Paid	5,980,531	4,848,690
Add: Claims Outstanding at the end of the year	986,892	911,483
Less: Claims Outstanding at the beginning of the year		753,707
Total Claims Incurred	6,055,940	5,006,466
SCHEDULE 3		
COMMISSION		
Commission Paid		1 175 161
Direct Add: Re-insurance accepted	1,465,625 148,790	1,125,161 221,256
Less: Re-insurance ceded	665,465	844,524
Net Commission	948,950	501,893
Break Up of expenses incurred to procure business:		
Agents	948,431	743,313
Brokers	245,799	215,293
Corporate Agency	256,380	130,420 36,135
Others Total	<u> </u>	1,125,161
i vlai	1/103/023	







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## APOLLO MUNICH HEALTH INSURANCE COMPANY LIMITED Schedules forming part of Revenue Account

31.03.17 (Rs. in '000)	31.03.16 (Rs. in '000)
1,420,922	1,198,287
113,450	78,513
15,359	10,919
113,186	97,117
90,305	86,593
19,702	14,190
68,072	58,056
174,512	108,03
•	
2,000	2,00
,	
200	20
-	
2	-
84	10
	554,06
	19,36
2,,505	
89,896	128,14
	247,82
	140,95
	98,10
	15,61
	2,858,07
	1,420,922 113,450 15,359 113,186 90,305 19,702 68,072 174,512 2,000







		APOLLO M Sci	APOLLO MUNICH HEALTH INSURANCE COMPANY LIMITED Schedules forming part of Revenue Account	RANCE COMPANY LIMI of Revenue Account	TED			
Particulars	Health	Year ended 31.03.17 Personal Accident Oth	11.03.17 Others	Total	Health	Year ended 31.03.16 Personal Accident	1.03.16 Others	(RS. In 'DUO) Total
SCHEDULE 1A PREMIUM EARNED (NET)					9t			
Premium from direct business written Add: Premium on reinsurance accepted Less: Premium on Reinsurance ceded Net Premium Net Premium Adjustment for change in reserve for unexpired risks Traisl Dennium Farmed (Net), Rever note 16 (C 30)	11,892,703 (20,763) 2,136,471 9,735,469 (382,751) 10,118,220	1,001,153 161,953 839,200 55,887 783,313	125,449 - 12,452 112,997 1451 111,546	13,019,305 (20,763) 2,310,876 10,687,666 (325,413) 11,013,079	9,450,505 856,426 2,308,163 7,998,768 852,115 852,115 7,146,653	671,752 120,072 551,680 38,391 513,289	99,504 10,770 88,734 89,034	10,221,761 856,426 2,439,005 8,639,182 8,639,182 390,206 7,748,976
SCHEDULE 2A CLAIMS INCURRED (NET)								
Claims Paid Direct Add: Re-insurance accepted Less: Re-insurance Ceded Net Claims Ductanding at the end of the year Less: Claims Unctanding at the beginning of the year Less: Claims Incurred	7,136,267 25,450 1,4254,550 5,891,374 847,774 804,370 5,934,747 5,934,747	94,252 94,252 <u>33,601</u> 65,651 65,651 51,604 74,748	30,088 2,088 1,582 73,550 73,551 73,551 73,551 73,455 46,445	7,260,607 254,957 1,535,033 5,980,531 986,531 911,483 6,055,940	5,557,482 284,028 1087,015 4,784,495 604,357 614,139 4,3624,723	80,488 20,699 51,604 51,604 53,843	25,770 1.364 24,406 55,512 32,018 47,900	5,673,740 284,028 1,109,078 <b>4,348,590</b> 911,483 911,483 753,707 <b>5,006,446</b>
SCHEDULE 3A COMMISSION								
Commission Paid Direct Addi: Re-insurance Accepted Less: Re-insurance ceded Net Commission	1,377,758 148,790 619,759 <b>906,789</b>	75,339 44,839 <b>30,500</b>	12,528 867 <b>11,661</b>	1,465,625 148,790 665,465 948,950	1,066,171 221,255 811,313 <b>476,114</b>	50,187 32,481 17,706	8,803 730 <b>8,073</b>	1,125,161 221,256 844,524 501,893
Break Up of expenses Incurred to procure business: Agents Brokers Corporate Agency Others Total	886,799 228,768 249,268 12,923 1,377,758	53,927 14,164 7,103 1403 75,339	7,705 2,867 1947 <b>12,528</b>	948,431 245,799 256,380 156,380 1,465,625	701,767 201,576 126,831 12,966,171	34,151 12,442 3,575 3,575 50,187	7,395 1,275 119 8,803	743,313 215,233 130,420 36,135 1,125,161
AND TO	NEW DELHI AT	NGN SACHARDON ALL THE TOP OF TOP OF THE TOP OF	SIN CONTROL SOLUTION					

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		Year ended 31.03.17	1.03.17			Year ended 31.03.16	.03.16	
	Health	Personal Accident	Others	Total	Health	Personal Accident	Others	Total
SCHEDULE 4A								
OPERATING EXPENSES								
	1,297,965	109,265	13,692	1,420,922	1,107,873	78,749	11,665	1,198,287
<ol><li>Travel, conveyance and vehicle running expenses</li></ol>	103,633	8,724	1,093	113,450	72,589	5,160	764	78,213
<ol><li>Training Expenses</li></ol>	14,030	1,181	148	15,359	10,095	718	106	10,919
	103,392	8,704	1,090	113,186	89,790	6,382	945	97,117
	82,491	6,944	870	90,305	80,059	5,691	843	86,593
	17,997	1,515	190	19,702	13,119	933	138	14,190
	62.181	5,235	656	68,072	53,675	3,815	566	58,056
<ol> <li>Ledal &amp; Professional charges</li> </ol>	159,411	13,419	1,682	174,512	99,879	7,100	1,051	108,030
(a) As Auditors	1,827	154	19	2,000	1,849	131	20	2,000
(b) As advisor in any other Capacity								
(i) Taxatlon Matters	183	15	2	200	185	13	C4.	200
(ii) Insurance matters	ŝ	e	060	•	9	19		
(III) Management services	•		•	•		*		
(c) In any other Capacity								
(i) Audit Fees - Others	ÿ		30			a	x	
(ii) Out of pocket expenses	77	6	Ŧ	84	95	7	1	103
<ol><li>Advertisement and publicity</li></ol>	697,735	58,737	7,360	763,832	512,258	36,412	5,393	554,063
11. Interest & Bank Charges	24,946	2,100	263	27,309	17,903	1,273	188	19,364
12. Others expenses								
(a)Business Support	82,117	6,913	866	89,896	118,474	8,421	1,247	128,142
(b)Information Technology Services	233,409	19,649	2,462	255,520	229,127	16,287	2,412	247,826
(c) Others	186,643	15,712	1,969	204,324	130,319	9,263	1,373	140,955
	100,586	8,468	1,061	110,115	90,701	6,447	955	601,86
14 Service Tay A/c	26.344	2.218	278	28,840	14,432	1,026	152	15,610
	3,194,967	268,959	33,702	3,497,628	2,642,422	187,828	27,821	2,858,071



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#### APOLLO MUNICH HEALTH INSURANCE COMPANY LIMITED Schedules forming part of Balance Sheet

SI. Particulars No.	As at 31.03.17 (Rs. in '000)	As at 31.03.16 (Rs. in '000)
SCHEDULE 5		
SHARE CAPITAL		
<ol> <li>Authorised Capital 500,000,000 Equity Shares of Rs. 10 each (Previous year 500,000,000 Equity shares of Rs.10 each)</li> </ol>	5,000,000	5,000,000
<ol> <li>Issued Capital 357,371,236 Equity Shares of Rs. 10 each (Previous year 357,023,111 Equity Shares of Rs. 10 each)</li> </ol>	3,573,712	3,570,231
<ol> <li>Subscribed Capital 357,271,037 Equity Shares of Rs. 10 each (Previous year 356,922,912 Equity Shares of Rs. 10 each)</li> </ol>	3,572,710	3,569,229
<ol> <li>Called-up Capital 357,271,037 Equity Shares of Rs. 10 each (Previous year 356,922,912 Equity Shares of Rs. 10 each)</li> </ol>	3,572,710	3,569,229
Total	3,572,710	3,569,229

#### SCHEDULE 5A

#### SHARE CAPITAL PATTERN OF SHAREHOLDING (As certified by the Management)

Shareholder		As at 31.03.17		As at 31.03.16	
	Number of Shares	% of Holding	Number of Shares	% of Holding	
Promoters					
-Indian	182,403,324	51.05%	265,394,871	74.36%	
-Foreign	173,954,205	48.69%	90,913,698	25.47%	
Others	913,508	0.26%	614,343	0.17%	
Total	357,271,037	100%	356,922,912	100%	

#### SCHEDULE 6

#### RESERVES AND SURPLUS

1.	Capital Reserve	-	
2.	Capital Redemption Reserve	-	
3.	Share Premium		
	Opening Balance	2,587,793	2,536,414
	Add: Received during the year	2	51,379
4.	General Reserves	2	
	Less: Debit balance in Profit and Loss Account	<del>,</del>	240
	Less: Amount utilized for Buy-back	<del>,</del>	
5.	Catastrophe Reserve	•	-
6.	Other Reserves	-	÷.,
7.	Balance of profit in Profit and Loss Account	· · · · · · · · · · · · · · · · · · ·	1227
Tota	al	2,587,793	2,587,793

### SCHEDULE 7

Debentures/Bonds	ä
Banks Financial Institutions	5 5
Others	3

## Total

1. 2. 3. 4.







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#### APOLLO MUNICH HEALTH INSURANCE COMPANY LIMITED Schedules forming part of Balance Sheet

SI. Particulars No.	As at 31.03.17 (Rs. in '000)	As at 31.03.16 (Rs. in '000)
SCHEDULE 8		
INVESTMENTS - SHAREHOLDERS ({Refer note 16 (C)12	}	
LONG TERM INVESTMENTS (See Note a)		
1. Government securities and Governments guaranteed	2	248,317
bonds including Treasury Bills		
<ol><li>Other Approved Securities</li></ol>	5	
3. Other Investments		
(a) Shares		
(aa) Equity	*	7
(bb) Preference		<b>T</b>
(b) Mutual Funds	-	5
(c) Derivative Instruments	400.000	120,006
(d) Debenture/Bonds	400,000	130,006
<ul><li>(e) Other Securities (Housing Bonds)</li><li>(f) Subsidiaries</li></ul>	-	30,042
(g) Investment Properties-Real Estate		
4. Investments in infrastructure and Social Sector		8.028
5. Other than Approved Investments	20 20	5,020
SHORT TERM INVESTMENTS		
1. Government securities and Governments guaranteed		2
bonds including Treasury Bills.		
2. Other Approved Securities		÷
3. Other Investments		
(a) Shares		
(aa) Equity		-
(bb) Preference	27.5	
(b) Mutual Funds	1,046,981	
(c) Derivative Instruments		
(d) Debentures/Bonds	(#)	
(e) Other Securities	(#S)	121
(f) Subsidiaries	100	
(g) Investment Properties-Real Estate	-	10 A A A A A A A A A A A A A A A A A A A
4. Investments in infrastructure and Social Sector	546 	43,036
5. Other than Approved Investments	1 446 001	459,429
Total	1,446,981	459,429

#### Notes:

a. Aggregate amount of Company's investments other than listed equity securities and derivative instruments is Rs.1,446,981 thousand (Previous Year-Rs.459,429 thousand ). Market value of such investments as at 31.03.2017 is Rs 1,456,401 thousand (Previous Year-Rs. 468,339 thousand).







#### APOLLO MUNICH HEALTH INSURANCE COMPANY LIMITED Schedules forming part of Balance Sheet

SI. Particulars No.	As at 31.03.17 (Rs. in '000)	As at 31.03.16 (Rs. in '000)
SCHEDULE 8A INVESTMENTS - POLICYHOLDERS {Refer note 16 (C )12}		
LONG TERM INVESTMENTS (See Note a)		
<ol> <li>Government securities and Governments guaranteed</li> </ol>	2,973,873	2,177,606
2. Other Approved Securities	25 C	
3. Other Investments		
(a) Shares		
(aa) Equity		
(bb) Preference	-	
(b) Mutual Funds		700.001
(c) Debenture/Bonds	1,080,003	700,081
(d) Investment Properties-Real Estate		1 101 247
<ul><li>(e) Other Securities (Housing Bonds)</li></ul>	1,214,345	1,181,347
<ol><li>Investments in infrastructure and Social Sector</li></ol>	1,803,767	899,599
SHORT TERM INVESTMENTS		250 652
<ol> <li>Government securities and Governments guaranteed</li> </ol>	206,121	258,653
bonds including Treasury Bills.		
<ol><li>Other Approved Securities</li></ol>	-	-
3. Other Investments		
(a) Shares		
(aa) Equity	-	
(bb) Preference	26 500	1,013,502
(b) Mutual Funds	26,500	1,013,302
Mutual Funds - Long term	250 000	20.000
(c) Debentures/Bonds	250,000	20,000
(d) Other Securities	150,000	110,381
<ol><li>Investments in infrastructure and Social Sector</li></ol>	3,005	110,381
Total	7,707,614	6,591,151

#### Notes:

a. Aggregate amount of Company's investments other than listed equity securities and derivative instruments is Rs.7,707,614 thousand (Previous Year-Rs.6,591,151 thousand ). Market value of such investments as at 31.03.2017 is Rs 7,879,872 thousand (Previous Year-Rs. 6,692,481 thousand).

#### SCHEDULE 9

#### LOANS

1.	Security-wise Classification Secured (a) On mortgage of property (aa) In India (bb) Outside India (b) On Shares, Bonds, Govt, Securities, etc. (c) Others Unsecured Total		
2.	Borrower-wise Classification         (a) Central and State Governments         (b) Banks and Financial Institutions         (c) Subsidiaries         (d) Industrial Undertakings         (e) Others         Total		18 14 14) 14) 14) 14)
3.	Performance-wise Classification (a) Loans classified as standard (aa) In India (bb) Outside India (b) Non-performing loans less provisions (aa) In India (bb) Outside India Total	-	
4.	Maturity-wise Classification (a) Short - Term (b) Long - Term Total		
MUNICHE	CHUTH INSURANCE COLLEGE COLLEG	CHARLER FED ACC	No. DS/ AI AI Page 11 of

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SCHEDULE 10

		Co	Cost / Gross Block				Depreciation		Z	Net Block
Particulars	As at 01.04.2016	Additions/ Adiustments	Deductions/Ad justments	As at 31.03.2017	Upto 01.04.2016	For the Year	On Sales/ Adiustments	To date 31.03.2017	As at 31.03.2017	As at 31.03.2016
Goodwill	9	2		X	3	y.	ĩ	ĥ	ĸ	K.
Intangible Assets										
a) Software	375,380	61,873		437,253	259,381	51,290		310,6/1	120,021	666'CTT
b) Website	10,116		Ŗ	10,116	8,243	1,083	4	9,326	067	C/2/T
c) Media Films	22,500	ю.	Ľ,	22,500	22,500			22,500	9K 9	6 3
Lánd - Freehold	T	10		4	ŝ	3	a .	i i	a e	8
Leasehold Property	Ĩ	<b>7</b> .	×	E:	C	•	Sarro I	1	¥ 27	i î
Buildings	1	20	ï	ĸ	Ļ	<i>v</i> .		1		
Furniture & Fittings	65,676	19,610	(2,557)	82,729	57,242	6,225	(2,544)	60,923	21,806	8,434
Information Technology						20 00	13 8451	152 117	73 856	62.971
Equipment	180,106	49,803	(3,930)	5/6/57	CCT / / TT	170/00		25 042	12 050	
Vehicles	48,859	2,763	(2,630)	48,992	28,549	8,820		240,00		
Office Equipments	55,492	10,711	(6,014)	60,189	49,099	3,864	(186,5)	40,282	102,61	
Others	40								202 020	145 000
Total	758,129	144,760	(15,137)	887,752	542,149	110,115	(13,703)	100'950	39.789	30.862
Capital Work-in-progress					011000	140 445	1002 01/	629 561	788 980	746.847
Grand Total	758,129	144,760	(15,137)	887,752	542,149	CTT'NTT	(cn/cr)	102000	000000	
Drevious Year	680.084	89.386	(11,341)	758,129	453,942	98,103	(9,896)	542,149	240,842	







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APOLLO MUNICH HEALTH INSURANCE COMPANY LIMITED
Schedules forming part of Balance Sheet

SI. Particulars No.	As at 31.03.17 (Rs. in '000)	As at 31.03.16 (Rs. in '000)
SCHEDULE 11		
CASH AND BANK BALANCES		
<ol> <li>Cash (including cheques, drafts and stamps)</li> <li>Bank Balances</li> <li>Denseit Accounts</li> </ol>	28,088	18,865
<ul> <li>(a) Deposit Accounts</li> <li>(aa) Short term (due within 12 months)</li> <li>(bb) Others</li> </ul>	1,265,137 75,000	1,106,938 674,700
(b) Current Accounts (c) Others 3. Money at Call and Short Notice	217,592	241,565
(a) With banks (b) With other Institutions	2 14	(#) (#)
4. Others Total	1,585,817	2,042,068
Balances with non-scheduled banks included in 2 & 3 above		-
SCHEDULE 12		
ADVANCES AND OTHER ASSETS		
Advances 1. Reserve deposits with ceding companies	9,228	7,923
2. Application money for investments	17.0	1.55
<ol> <li>Pre-payments</li> <li>Advances to Directors/Officers</li> </ol>	285,728	226,931
<ol> <li>Advance Tax Paid and Taxes Deducted at Source (Net of provision for tax)</li> </ol>	259,419	11,799
<ol> <li>Others         <ul> <li>(a) Advances to Suppliers</li> </ul> </li> </ol>	2,079	8,376
(b) Other advances	10,478	10,015
Total (A)	566,932	265,044
Other Assets 1. Income accrued on investments	359,541	288,485
2. Outstanding Premiums	210	6,010
3. Agent's Balances	000 1190	
<ol> <li>Foreign Agencies's Balances</li> <li>Due from other entities carrying on insurance business</li> </ol>	3,765	237,120
(including re-insurance)		
<ol> <li>Due from subsidiaries/holding company</li> <li>Deposit with Reserve Bank of India</li> </ol>	12	-
[Pursuant to section 7 of Insurance Act, 1938] 8. Others		
(a) Rent & other deposits	112,949	100,390 19,716
<ul> <li>(b) Service Tax Unutilized Credit</li> <li>Total (B)</li> </ul>	<u>42,733</u> <b>519,198</b>	651,721







#### APOLLO MUNICH HEALTH INSURANCE COMPANY LIMITED Schedules forming part of Balance Sheet

SI. Particulars No.	As at 31.03.17 (Rs. in '000)	As at 31.03.16 (Rs. in '000)
SCHEDULE 13		
CURRENT LIABILITIES		
<ol> <li>Agents' Balances</li> <li>Balances due to other insurance companies</li> <li>Deposits held on re-insurance ceded</li> <li>Premiums received in advance</li> </ol>	148,439 782,298	102,106 305,871 73,274
<ol> <li>Unallocated premium</li> <li>Unclaimed Amount of Policy Holders</li> </ol>	122,521 315,374 24,102	73,274 233,155 24,549 97,767
<ol> <li>Sundry creditors</li> <li>Due to subsidiaries/holding company</li> <li>Claims Outstanding</li> <li>Dues to Officers/Directors</li> </ol>	220,267 986,892	911,483
<ul> <li>11. Others</li> <li>(a) Tax deducted payable</li> <li>(b) Other statutory dues</li> <li>(c) Employee related liability</li> </ul>	51,482 13,928 2,876	62,538 9,465 1,024 483,348
(d) Expenses Payable (e) Service Tax Liability <b>Total</b>	498,847 	2,304,580
SCHEDULE 14		
PROVISIONS		
<ol> <li>Reserve for Unexpired Risk {Refer note 16 (C)30}</li> <li>For Taxation (less advance tax paid and taxes deducted at source)</li> </ol>	5,022,292	5,347,705
<ol> <li>For Proposed Dividend</li> <li>For Dividend Distribution Tax</li> <li>Others</li> </ol>	4. 20	- -
<ul> <li>(a) For Employee Benefits</li> <li>(b) For Wealth Tax</li> <li>(c) For Doubtful Loans and Advances</li> </ul>	2,605	5,044
Total	5,024,897	5,352,749

#### SCHEDULE 15

#### MISCELLANEOUS EXPENDITURE

<ol> <li>Discount allowed in issue of shares/debentures</li> <li>Others</li> </ol>	
Total	







#### APOLLO MUNICH HEALTH INSURANCE COMPANY LIMITED SCHEDULES FORMING PART OF THE FINANCIAL STATEMENTS

#### SCHEDULE 16

#### SIGNIFICANT ACCOUNTING POLICIES AND NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH, 2017

#### A. BACKGROUND

Apollo Munich Health Insurance Company Limited is a joint venture between Apollo Hospitals Group and Munich Health Holding AG, part of Munich Re group.

The Company was incorporated on 22 November, 2006 and received the certificate of commencement of business on 29 December, 2006.

The Company obtained regulatory approval to undertake general insurance business on 3 August, 2007 from Insurance Regulatory and Development Authority (IRDA) under section 3(2A) of the Insurance Act, 1938. The Company commenced its operations in November, 2007.

The Company is in the business of health insurance. The insurance laws (Amendment) Act, 2015 has removed the process of annual renewal of certificate of registration issued to insurers. As per IRDA Circular dated 07.04.2015, the certificate of registration issued for the financial year 2016-17 shall continue to be in force from 1<sup>st</sup> April 2017 subject to the provisions of section 3A read with section 3 of the Insurance Act, 1938, as amended by the Insurance Laws (Amendment) Act, 2015.

#### **B. SIGNIFICANT ACCOUNTING POLICIES**

#### (a) Basis of preparation of financial statements

The financial statements have been prepared in accordance with generally accepted accounting principles and practices followed in India and conform to the statutory requirements of the Insurance Act, 1938, as amended by the Insurance Laws (Amendment) Act, 2015, The Insurance Regulatory and Development Authority (Preparation of Financial Statements and Auditor's Report of Insurance Companies) Regulations 2002, orders and directions issued by IRDA in this regard, the Companies Act, 2013 including the Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014, to the extent applicable. The financial statements have been prepared on historical cost convention and on accrual basis as a going concern.







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#### (b) Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires the management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue and expenses and disclosure of contingent liabilities. The estimates and assumptions used in the accompanying financial statements are based upon management's evaluation of the relevant facts and circumstances as of the date of financial statements. Actual results may differ from the estimates and assumptions used in preparing the accompanying financial statements. Any revision to accounting estimates is recognized prospectively in the period in which results are known.

#### (c) Revenue Recognition

#### Premium

Premium (net of service tax) is recognized on assumption of risk. Any subsequent revision or cancellation of premium is accounted for in the year in which they occur.

#### **Commission on Reinsurance Premium**

Commission on reinsurance ceded is recognized as income in the year of cession of reinsurance premium.

Profit commission under reinsurance treaties, wherever applicable, is recognized in the year of determination of the profits and as intimated by the reinsurer.

#### **Premium Deficiency**

Premium deficiency is recognized whenever the ultimate amount of expected claims, related expenses and maintenance costs exceeds related sum of premium carried forward to the subsequent accounting period as reserve for unexpired risk.

#### **Reserve for Unexpired Risk**

Reserve for unexpired risk represents that part of the net premium (premium net of reinsurance ceded) attributable to the succeeding accounting period. Reserve for unexpired risk is provided at 50% of the Net Written Premium.

### Interest Income/ Dividend Income

Interest income is recognized on accrual basis. Dividend is recognized when the right to receive the dividend is established.







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#### Accretion / Amortization of Discounts / Premium

Accretion of discounts and amortization of premium relating to debt securities is recognized over holding / maturity period.

#### (d) Reinsurance Premium

Reinsurance Premium on ceding of risk is accounted in the year in which risk commences and over the period of risk in accordance with the treaty arrangements with the reinsurers. Premium on excess of loss reinsurance cover is accounted as per the reinsurance arrangements.

#### (e) Acquisition Cost of Insurance Contracts

Costs relating to acquisition of new and renewal of insurance contracts viz commission, etc., are expensed in the year in which they are incurred.

#### (f) Premium Received in Advance

Premium received in advance represents premium received in respect of those policies issued during the year where the risk commences subsequent to the Balance Sheet date.

### (g) Claims Incurred

Estimated liability in respect of claims is provided for the intimations received upto the year end based on assessment made by Third Party Administrator (TPA), information provided by the insured and judgment based on the past experience.

Claims are recorded in the revenue account, net of claims recoverable from reinsurers / coinsurers to the extent there is a reasonable certainty of realization. These estimates are progressively re-valued on availability of further information.

# (h) Claims incurred but not reported (IBNR) and claims incurred but not enough reported (IBNER)

IBNR represents that amount of claims that may have been incurred prior to the end of the current accounting period but have not been reported or claimed. The IBNR provision also includes provision, if any, required for claims incurred but not enough reported. IBNR and IBNER liabilities are provided based on actuarial principles and certified by the Appointed Actuary. The methodology and assumptions on the basis of which the liability has been determined has also been certified by the Actuary to be appropriate, in accordance with guidelines and norms issued by the Institute of Actuaries of India and in concurrence with the IRDAI.







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#### (i) Allocation of Investment Income

Investment income is recognized in Profit & Loss Account and Rèvenue Account based on income generated against investments representing securities in policyholders and shareholder's funds.

#### (j) Investments

Investments are made in accordance with the Insurance Act, 1938 as amended by the Insurance Laws (Amendment) Act, 2015 and Insurance Regulatory & Development Authority (Investment) Regulations, 2000, as amended from time to time.

Investments are recorded at cost including acquisition charges (such as brokerage, transfer stamps) if any, and exclude interest paid on purchase.

Debt securities, including Government securities are considered as held to maturity and are stated at historical cost adjusted for amortization of premium and/or accretion of discount over the maturity period of securities on straight line basis.

Listed and actively traded securities are measured at fair value as at the Balance Sheet date. For the purpose of calculation of fair value, the lowest value of the last quoted closing price of the stock exchanges is considered wherever the securities are listed. Unrealized gain/ losses due to change in fair value of listed securities is credited / debited to 'Fair Value Change Account'.

Investments in Units of Mutual funds are stated at fair value being the closing Net Asset Value (NAV) at Balance Sheet date. Unrealized gains/losses are credited / debited to the 'Fair Value Change Account'.

### (k) Fair Value Change Account

'Fair Value Change Account' represents unrealized gains or losses due to change in fair value of traded securities and mutual fund units outstanding at the close of the year. The balance in the account is considered as a component of shareholder's funds and not available for distribution as dividend.

### (I) Profit / Loss on Sale / Redemption of Investments

Profit or loss on sale / redemption of investments, being the difference between sale consideration / redemption value and carrying value of investments is credited or charged to Profit and Loss account. The profit / loss on sale of investments include accumulated changes in the fair value previously recognized in 'Fair Value Change Account' in respect of a particular security.







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# (m) Long Term / Short Term Investments

Investments maturing within twelve months from the Balance Sheet date and investments made with specific intention to dispose off within twelve months from the date of acquisition are classified as short term investments. Other investments are classified as long term investments.

# (n) Fixed Assets and Depreciation/Amortization

Fixed assets are stated at cost less accumulated depreciation. Cost includes incidental expenses relating to acquisition and installation of assets.

Depreciation/Amortization on Fixed Assets/Intangible Assets is provided on straight line method (SLM) basis the useful life estimate of assets as mentioned in Part C of Schedule II of Companies Act, 2013. Useful life estimates for depreciation used are given below:

Asset Class	Estimated Useful life
Computer Server Other Information Technology Equipment Computer Software Office equipments Furniture & Fixtures	6 Years 3 Years 5 Years 5 Years 4 years or on the basis of lease term of premises, whichever is higher
Vehicles Media Films	5 years 3 Years

Mobile Phones & Tablets are fully depreciated in the month of purchase.

Depreciation on assets purchased / disposed off during the year is provided on pro- rata basis with reference to the date of addition / deletion.

## (o) Impairment of Assets

The carrying amounts of assets are reviewed by the Company at the date of Balance Sheet. If there is any indication of impairment based on internal / external factors, an impairment loss is recognized wherever the carrying amount of an asset exceeds its recoverable amount. The recoverable amount is greater of the assets net selling price and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value at a rate that reflects current market assessments of the time value of money and the risks specific to the asset, as determined by the management.

## (p) Income Taxes

Tax expense comprises of current and deferred tax. Current income tax is measured at the amount expected to be paid to the tax authorities in







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accordance with the provisions of the Income Tax Act, 1961. Deferred income tax reflects the impact of current year timing differences between taxable income and accounting income for the year and reversal of timing differences of earlier years.

Deferred tax is measured based on the tax rates and the tax laws enacted or substantively enacted at the Balance Sheet date. Deferred tax assets are recognized only to an extent that there is reasonable certainty that sufficient future taxable income will be available against which such deferred tax assets can be realized. If the Company has unabsorbed depreciation or carry forward tax losses, deferred tax assets are recognized only if there is virtual certainty supported by convincing evidence that such deferred tax assets can be realized against future taxable profits.

At each Balance sheet date, the Company re-assesses deferred tax assets / liabilities.

#### (q) Employee Benefits

#### Provident Fund

Contributions to provident fund scheme, a defined contribution plan are made to the Regional Provident Fund Authority at prescribed rates and charged to profit and loss account when due.

#### Gratuity

The Company's liability towards gratuity is covered by a group policy with Life Insurance Corporation of India and Kotak Mahindra Life Insurance Company Limited based on actuarial valuation.

#### **Deferred Incentive Plan**

The Company has a Deferred Incentive Plan ('DIP') for selected personnel. The plan is a discretionary deferred compensation plan and provision is accrued on the basis of actuarial valuation.

#### (r) Provisions and Contingent Liabilities

A provision is recognized when there is a present obligation as a result of past event and it is probable that an outflow of resources will be required to settle the obligation, in respect of which a reliable estimate can be made. These are reviewed at each Balance Sheet date and adjusted to reflect the current best estimates.

A disclosure for a contingent liability is made when there is a possible obligation or a present obligation that may, but probably will not, require an outflow of resources. When there is a possible obligation or a present



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obligation in respect of which the likelihood of outflow of resources is remote, no provision or disclosure is made.

#### (s) Earnings Per Share (EPS)

The Company reports basic and diluted earnings per share in accordance with Accounting Standard 20 on 'Earnings per Share' issued by the Institute of Chartered Accountants of India. Basic earnings per share are computed by dividing the net profit or loss for the year by weighted average number of equity shares outstanding during the year. Diluted earnings per share is computed by dividing the net profit or loss for the year by the weighted average number of equity shares outstanding during the year as adjusted to the effects of all dilutive potential equity shares, except where results are antidilutive.

#### (t) Leases

Lease arrangements where the risks and rewards incidental to ownership of an asset substantially vest with the lessor are recognized as operating leases. Lease Rent under operating leases is recognized in the profit and loss account in accordance with terms of the lease.

### (u) Foreign Exchange Transactions

Transactions in foreign currency are recorded at the exchange rate prevailing on the date of the transaction. Monetary items denominated in foreign currency and outstanding at the Balance Sheet date are translated at the exchange rate ruling on that date. Exchange differences arising on foreign currency transactions are recognized as income or expense in the period in which they arise.

#### (v) Allocation of Operating Expenses

Operating expenses are apportioned to revenue account on the basis of direct written premium in each sub class of business at the end of financial year. Expenses incurred and/or allocable for earning investments income are charged to profit and loss account.

#### (w) Employee Stock Option Plan ("ESOP")

The Company follows the intrinsic method of computing the compensation cost, for options granted under the scheme. The difference if any, between the intrinsic value and the grant price, being the compensation cost is amortized on a straight line basis over the vesting period of the options.







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# C. NOTES FORMING PART OF ACCOUNTS

## 1. Contingent Liabilities

Contingent Liabilities		(INR in '000s)
Particulars	As at 31.03.2017	As at 31.03.2016
	Nil	Nil
Partly paid up Investments Underwriting commitments outstanding	Nil	Nil
Claims other than against policies, not acknowledged as debts by the	18,897	18,897
Company Guarantees given by or on behalf of the company	1,800 Nil	2,180 Nil
Statutory demands / liabilities in dispute, not provided for	Nil	Nil
Reinsurance obligations to the extent not provided for in accounts Others*	36,551	43,957

\*Represents amounts payable on cancellation of a service contract.

## 2. Encumbrances

The Company has all the assets within India. All the assets of the Company are free from any encumbrances except deposits in banks amounting to INR 1,900 thousands (previous year INR 2,280 thousands). The deposits have been placed with banks for the purposes of executing bank guarantees in favour of hospitals towards cash-less arrangements and deposits given to sales tax office.

# 3. Commitments made and outstanding for:

Particulars	As at 31.03.2017	As at 31.03.2016
Tarticulars	Nil	Nil
Loans	Nil	Nil
Investments	93,506	17,521
Fixed Assets	,	

(INR in '000s)

# 4. Claims, less reinsurance paid to claimants:

	in Ir	ndia	Outsi	(INR in '000s) de India
Class of Business	Year ended 31.03.17	Year ended 31.03.16	Year ended 31.03.17	Year ended 31.03.16
	5,961,970	4,831,505	18,561	17,185
Health	HANNAN & CO. HANNAN & CO. HERE REP. ACCOMMENT	STATE OF CHARMEN	05/ 125 104 114 114 114	Page 22 of 44

#### 5. Age-wise breakup of claims outstanding:

Class of Business	Outstanding fo	r more than six nths	(INR in '00) Outstanding for less	six months or
	As at 31.03.17	As at 31.03.16	As at 31.03.17	As at 31.03.16
Health*	134,133	91,608	589,321	496,593

\*Excludes IBNR Claims & Co Insurance Claims

## 6. Claims Settled and remaining unpaid for a period of more than six months:

Claims Settled and remaining dupaid for a period of more the		(INR in '000s)
	As at	As at
Class of Business	31.03.2017	31.03.2016
Health	Nil	Nil

## 7. (a)Premium less reinsurance written during the year :

ajriemum less remsurance i	tritten dannig the fear t			(INR in '000s)
Class of Business	In to	ndia	Outsid	e India
	Year ended 31.03.17	Year ended 31.03.16	Year ended 31.03.17	Year ended 31.03.16
Health	10,687,666	8,639,182	Nil	Nil

(b) No premium income is recognized on "varying risk pattern" basis.

### 8. Extent of risk retained and reinsured:

Class of Business	Risk Re	etained	Risk Rei	insured
	Year ended 31.03.17	Year ended 31.03.16	Year ended 31.03.17	Year ended 31.03.16
Health	82%	78%	18%	22%

### 9. Value of Contracts in relation to Investments:

		(INR in '000s)
Particulars	As at 31.03.2017	As at 31.03.2016
Purchase where deliveries are pending	Nil	Nil
Sales where payments are overdue	Nil	Nil

10. All the investments held by the Company are performing assets.







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- 11. The Company does not have any investment property as at 31 March 2017.
- 12. The investments have been segregated into Policyholders & Shareholders' funds at security level as per the IRDAI circular no. IRDA/F&A/CIR/CPM/056/03/2016 dated April 4, 2016. Accordingly, the investment income is now recognized in Profit and Loss account and Revenue account based on income generated against investments representing securities in policyholders and shareholders' funds instead of apportioning in the ratio of shareholder's funds and policyholders funds at the end of each month. The impact of this change is not material.
- **13.** The historical cost of investments in mutual funds which have been valued on fair value basis is INR 1,046,200 thousand (previous year INR 1,010,980 thousand).

## 14. Details of Managerial Remuneration as per terms of appointment are as under:

-	(INR in '000s	5)
	As at	As at
Particulars	31.03.2017	31.03.2016
Salaries and allowances	28,215	28,596
Contribution to Provident Funds	1,164	1,161
Perquisites	2,200	2,436
Total	31,579	32,193

Expenses towards gratuity provision are determined actuarially on an overall basis annually and accordingly have not been considered in the above information.

The Managerial remuneration paid to the Chief Executive officer and Whole time Director of the Company is in accordance with the approval accorded by the Insurance Regulatory and Development Authority of India (IRDAI) as per the requirement of Sec 34A of the Insurance Act, 1938. Pursuant to the said approval INR 15,000 thousands (Previous Year INR 15,000) is charged to Revenue Account, and remaining INR 16,579 thousands (Previous Year INR 17,193 thousands) is charged to Profit and Loss Account.

**15.** The total remuneration of key management persons as per IRDAI regulations is INR 95,820 thousands (Previous year INR 72,048 thousands).

#### 16. Operating Lease (Non-Cancelable)

\*

The Company has entered into operating lease agreements for office premises at different locations. The break-up of future minimum lease rentals to be paid towards non-cancellable lease arrangements is as follows:

	(INF	t in '000s)
	As at	As at
Particulars	31.03.2017	31.03.2016
Payable not later than one year	20,481	30,911
Payable later than one year but not later than five years	18,733	8,123
Payable later than five years	÷	
Total	39,214	39,034
Surgaon	St CHARTS CHARTS	Page 24 of 44

Aggregate lease rentals charged to Revenue Accounts is INR 113,609 thousand (Previous Year INR 95,863 thousand).

## 17. Related Parties & Transactions

Relationship	Names of the Related party
Joint Venture partners	Apollo Hospitals Enterprise Limited
Joint Venture partners	Apollo Energy Company Limited
	Munich Health Holding AG
Enterprise over	Lifetime Wellness Rx International Limited
which Key Managerial	Family Health Plan Insurance TPA Limited
Managerial Personnel are able	Apollo Reach Hospital Enterprise Limited
to exercise Significant Influence	Faber Sindoori Management Services Private Limited
	Apollo Gleneagles Hospitals Limited
	Keimed Limited
	P. Obul Reddy & Sons
	Medversity Online Limited
	Apollo Gleneagles PET-CT Private Limited
	Indraprastha Medical Corporation Limited
	Apollo Hospital International Limited
	Apollo Health and Lifestyle Limited
	Imperial Hospital and Research Centre Limited
	Munchener Ruckversicherung Gesellschaft
	Apollo Home Healthcare Limited
	Samudra Healthcare Enterprises Limited
	Apollo Health Resources Limited
	Associated Electrical Agencies
	Apex Agencies
	PPN Power Generating Company Private Limited

### Key management personnel







Ms. Shobana Kamineni (ceased to be a Whole Time Director with

Mr. Antony Jacob, Whole Time Director and CEO

effect from 17 December 2016)

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Details of transactions with related parties	and balances	es and balances at year ending 31.03.17 are as tollows:	g <b>31.03.1</b> 7 a	re as tollov	2:		(INR	(INR in '000s)
	Key N	Key Management	Associates*	ates*	Joint Venture Partners	Partners	Total	_
Particulars	2017	Personnel 7 2016	2017	2016	2017	2016	2017	2016
A. Transactions during the year								
	<u></u> 01	ı	66.546	61,691	95,367	74,740	161,913	136,431
Premium Income				130		¢	4	130
Apollo Health & Lifestyle Limited				σ	3	r	3	6
Imperial Hospital & Research Centre Limited	ed	(4,2)	0 00 0	6 870		3	8,087	6,870
Family Health Plan Insurance TPA Limited	ï	ł	00'00	105		9	88	105
Anex Agencies	3	ĩ	00	1 727		х	0	1,232
Apollo Health Resources Limited	Ŭ.	(6 )		1,434	95,367	74,740	95,367	74,740
Apollo Hospitals Enterprise Limited	ä	•	• .	r 107		ĩ	8,692	6,182
Apollo Hospitals International Limited	3	ŝ	8,692	107		î	188	164
Apoilo rectrical Agencies	ų.	ŝ.	188	704				2 1 7 3
Eshor Sindoori Management Services Private	ate	,	2,682	2,173	٠		2,682	C/T/7
rade on work of the second sec	I			((, , ,		ţ	40,656	41,133
Linited	1	<b>I</b> .	40,656	41,133		2	701	676
Indraprastria Integration Conportation		x	701	676		. 10	7 565	1.499
Keimed Limited	-	a	2,565	1,499		•		+, <del>-</del> , -, -, -, -, -, -, -, -, -, -, -, -, -,
Lifetime Wellness Rx International Limited		6	36	63	ĩ	F	20	00
Apollo Gieneagles Hospital Limited			l	29	1	¥:	()	£/
Apollo Reach Hospitals Enterprises Limited	ρ	Ŕ	001	1	3.000		120	
D Ohill Reddy & Sons			071	1 376		ä	1	1,376
A - J	Ϋ́	9		0/C'T			ŝ	•
Medversity Utilitie Entired		(1)	m	•	K 9	6.	1.622	ţ.
Samudra Healthcare Eilteiprises cinneed	x	ę	1,622		•	0		
Apollo Home Health Care Limited			100			8	1,100	675
PPN Power Generating Company Private	æ	r	00T'T				u	20
Limited		a	9		2		D	16
Apollo Gleneagles PET-CT Private Limited	с	12						
(		~ VISWAN	1					
CH HEALTHIN		12 RECM	THA					
SUR		ART	ALL NO.					
		San Cool E	P*				0	Daria 26 of 44

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Details of transactions with related parties and balances at year ending 31.03.17 are as follows:



			Accessione4	*00*	Inint Venture		Total	
Particulars	Key Management	<b></b>	Associa	ß	Partners			
	Personnel 2017	2016	2017	2016	2017	2016	2017	2016
			900 VVC	184.992	282,511	212,261	526,720	397,253
	ì	1	1074447			'	35.707	27,742
		9	35,707	27,742			00	ۍ ۱
Imperial Hospital & Research Centre Limited			83	ъ	Ξ.	ľ	cδ	۰ ·
Eamily Health Plan Insurance TPA Limited		Ç.	5	V	9	•	3	4
A sources limited	<u>li</u>	r		t	707 E11	212.261	282,511	212,261
	13	¥		ĺ	TTC1707		24 044	18.591
Apollo Hospitals Enterprise Limited	ł.	э	24,044	18,591	ŧ		110(11	
Apollo Hospitals International Limited	0						543	311
Faher Sindoori Management Services Private	100	×	343	311	ų.	•	2	
limited							134 908	106.750
Indranrastha Medical Corporation		Ē	134,908	106,750	ia.	60		
				27	3	3.00		43
- FILLILLER	Ĩ	•	i	Ĵ			A7 454	30.665
Keimed Limited		ı	47,454	30,665		R		305
Anollo Gleneagles Hospital Limited			1	306	3		r.	
A Dearb Line Futer Street Limited		•		676	•	3	214	د/د
Apollo Redui Hospitala Eliza Printed	ĸ	a	214	c/c		8	1.456	a
Apollo Health & Lifestyle Limited		21	1,456		•			
Samudra Healthcare Enterprises Limited			•					
				000 010	12	1	257,096	252,329
		â	257,096	675'767			757 006	757.329
TPA Fees			257.096	252,329	ĩ		ncn' 107	
Family Health Plan Insurance TPA Limited								







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		t.	Accociates*	ates*	Joint Venture	enture		Total	al
Particulars	Key ivianagement Dorronnel				Partners	ş			
	2017	2016	2017	2016	2017		2016	2017	2016
			767 JOC				9	386,737	
Premium on Cession to reinsurers		e s	386,737		l.			386,737	ł
Munchener Ruckversicherung Gesellschalt									
	2		135.355					135,355	÷
Reinsurance Commission Earned Munchener Ruckversicherung Geseilschaft			135,355			э	n:	135,355	i.
			190.00				.(•)	93,365	
Losses recovered from Reinsurers Munchener Ruckversicherung Geseilschaft	31	•	93,365			×	ĩ	93,365	r
Remuneration to Key Managerial							•	31,579	32,193
Dersonnel	31,579	32,193					ä	3,435	4,812
Ms Shobana Kamineni	3,435	4,812	i a				)à	28144	27,381
Mr. Antony Jacob	28,144	7/,381	r»						
		La.	701	6	992 2,0	2,035	245	2,736	1,237
Services Availed	•		367	99	694	a.	ж	367	694
Apollo Health & Lifestyle Limited	91 (	•	100	5		2,035	245	2,035	245 2
Apollo Hospitals Enterprise Limited		6 (3	8 1		2	ĩ	Ű.		7
Indraprastha Medical Corporation Limited		8	334	5	296	×	i.	334	796
Lifetime Weiness M Incentional Lifetime	Ma	CMANATO							
TH INSUS	all's	AL LA							
S	CHI	3~	D.L.						
ANTIO	/	DODA AR							
+ 4000	2)	Account						_	Page 28 of 44
AT A A A A A A A A A A A A A A A A A A									

					Inint Vantura	Inture		
Particulars	key Management Personnel	agement innel	Associates*	ates*	Partners	iers	Total	_
	2017	2016	2017	2016	2017	2016	2017	2016
B.Outstanding balances at the year end								
Balances payable as on Balance sheet date	(0		173,610	22,260	•	۲	173,610	22,260
Family Health Plan Insurance TPA	э		15,593	22,260	¢.	•	15,593	22,260
unniteu Munchener Ruckversicherung Geseilschaft	ł	Č.	158,017	()	,	•	158,017	U).
Balances receivable as on Balance sheet date	23	à		21	163	9		21
Munchener Ruckversicherung Gesellschaft	¥	10	Ŧ	21		,	r	21

\*Associates include Enterprise over which Key Management Personnel are able to exercise significant influence.







#### **18. Segment Information**

The Company's primary reportable segments are identified in accordance with the Insurance Regulatory and Development Authority (Preparation of Financial Statements and Auditor's Report of Insurance Companies) Regulations, 2002. The operating expenses and investment and other income have been allocated to various segments as per accounting policies disclosed above. Segment revenue and segment results have been incorporated in the financial statements. However, due to the nature of the business, segment assets and liabilities have been allocated to the various segments to the extent possible. There are no reportable geographical segments during the year. Financial information about the business segment is given below:

			(INR in '0	00s)	
Year ended 31.03.17					
Particulars	Health	Personal Accident	Others	Total	
Segmental Revenue	10,732,689	835,130	118,039	11,685,858	
Segmental Result	1,326,202	513,958	32,878	1,873,038	
Segmental Liabilities					
Claims Outstanding (Net)	847,740	65,701	73,451	986,892	
Unexpired risk reserve (Net)	4,797,822	213,257	11,213	5,022,292	
Premium received in advance	65,464	46,872	10,185	122,521	
Segmental Assets Outstanding Premium	210	-		210	

			(INR in '0	00s)
	Year ende	d 31.03.16		
Particulars	Health	Personal Accident	Others	Total
Segmental Revenue	7,560,428	540,256	93,029	8,193,713
Segmental Result	(452,832)	270,881	9,234	(172,717
Segmental Liabilities Claims Outstanding (Net)	804,367	51,604	55,512	911,48
Unexpired risk reserve (Net)	5,180,572	157,371	9,762	5,347,70
Premium received in advance	47,934	19,900	5,440	73,27

Segment Assets Outstanding Premium





6,010



6,010

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# 19. (a) Defined Contribution Plan

The Company has recognized following amounts towards defined contribution plans as expenses in the Revenue Account:

		(INR in '000s)
Particulars	Year ended 31.03.2017	Year ended 31.03.2016
Provident Fund Employee State Insurance National Pension Scheme	57,730 3,502 3,364	45,495 408 2,789

## (b) Gratuity Plan

The gratuity liability arises on retirement, withdrawal, resignation and death of an employee. The aforesaid liability is calculated on the basis of actuarial valuation as per the projected unit credit method. The gratuity plan has been funded through a policy taken from LIC of India and Kotak Mahindra Life insurance Co Limited. Disclosure as per AS-15 (Revised) on 'Employee Benefits' is as under:

i. Assumptions Used : Particulars	31.03.2017	31.03.2016
Mortality	Indian Assured lives (2006-08) Ultimate	Indian Assured lives (2006-08) Ultimate
Discount Rate Rate of increase in compensation Withdrawal rate	6.81% 8.00% 15.00%	7.72% 8.00% 15.00%

## ii. Changes in benefit obligations:

ii. Changes in benefit obligations:	(IN	R in '000s)
Deuticulore	31.03.2017	31.03.2016
Particulars Present value of obligations at the beginning of Year	52,725	39,469
	3,807	3,173
Interest cost	13,073	9,656
Current Service Cost	(7,650)	(3,968)
Benefits Paid	833	(4,395)
Actuarial gain/(loss) on obligation	61,122	52,725
Present value of obligations at end of year	01,122	,







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# iii. Fair Value of Plan Assets:

iii. Fair Value of Plan Assets:	(INR in '000s)		
	31.03.2017	31.03.2016	
Particulars	47,681	43,285	
Fair Value of Plan Assets at beginning of Year	12,000	6,002	
Contributions	3,443	3,480	
Expected Return on Plan Assets	(7,650)	(3,968)	
Benefits Paid	3,043	(1,118)	
Actuarial Gain/(Loss) on Plan Assets	58,517	47,681	
Fair Value of Plan Assets at end of year	30,517		

# iv. Amounts recognized in Profit & Loss Account:

iv. Amounts recognized in Profit & Loss Account.	(INR in '000s)		
n stadow	31.03.2017	31.03.2016	
Particulars Current Service Cost	13,073 3,807	9,656 3,173	
Interest Cost Expected Return on Plan Assets Net Actuarial Gain/(loss) recognized for the year Amount recognized in Profit & loss Account	(3,443) 3,876 9,561	(3,480) (5,513) 14,862	

# v. Amounts recognized in Balance Sheet:

v. Amounts recognized in Balance Sheet:	31.03.2017	(INR in '000s) 31.03.2016
Particulars	61,122	52,725
Present value of obligations at end of Year	58,517	47,681
Fair Value of Plan Assets at end of period	(2,605)	(5,044)
Funded Status Net Asset/(Liability) recognized in the balance sheet	(2,605)	(5,044)







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#### vi, Balance Sheet Reconciliation :

vi. Balance Sheet Reconciliation :	(INR in '000s)		
D- diaulana	31.03.2017	31.03.2016	
Particulars Opening Net (Liability)/Asset	(5,044)	3,816	
Expenses as above	(9,561)	(14,862)	
Contribution Paid	12,000	6,002	
Closing Net (Liability)/Asset	(2,605)	(5,044)	

Note: As the Gratuity Fund is managed by Life Insurance Corporation of India (LIC) and Kotak Mahindra Life Insurance Co. Limited details of investments are not available with the Company.

The Company has carried out its deferred tax computation in accordance with the mandatory Accounting 20. Standard, AS 22 – 'Taxes on Income' issued by the Institute of Chartered Accountants of India. There has been a net deferred tax asset amounting to INR 255,933 thousand (Previous Year INR 801,911 thousand) on account of accumulated losses, unabsorbed depreciation and other components. The Company has performed reassessment of the deferred tax assets after considering the current year's taxable income as well as Company's ability to generate sufficient taxable income in the future. The deferred tax asset has been created on the Company's eligible tax losses to the extent that there is a virtual certainty supported by convincing evidence from the management about the availability of sufficient future taxable income against which such deferred tax can be realized. The amount of deferred tax asset recognized in books of account during the year is NIL (Previous Year INR NIL).

#### **Employee Stock Options** 21.

The Company had introduced "Employees Stock Option Plan-2011 (ESOP 2011)" in the financial year 2012-13 effective from 1 April 2012. Under the ESOP 2011, the Company has given options to eligible employees to acquire equity shares in the Company.

The options are being granted at INR 10 per option. The options will vest over a period of 2 to 4 years from the date of grant and are exercisable over a period of 5 years from the respective date of vesting. The First tranche of the options got vested on 1st April 2014, the second tranche of the option got vested on 25th April 2015 and third tranche got vested on 1st July 2015.

Vesting Percentage	Vesting Period	
25%	2 years after the date of grant	
25%	3 years after the date of grant	
50%	4 years after the date of grant	
THOM HEALTH MALIA ANCE	OHNNAN & COLLEGE CHANNAL CHANNEL CHANN	

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The Company has introduced another "Employee Stock Option Plan 2016 (ESOP 2016)" in the financial year 2016-17 effective from 23rd August 2016. Under ESOP 2016, the company has given options to eligible employees to acquire shares in the Company.

The options have been granted at INR 19.69 per option. The options have vested on 31st March 2017 and are exercisable over a period of 5 years from the date of vesting.

The Company has adopted intrinsic value method for computing the compensation cost of options granted. As the exercise price is equal to the fair value of shares on the date of grant, the value of options is Nil and hence no compensation cost is recognized in the books.

Had the Company followed fair value method (Black Scholes Method) for valuing the stock options, the compensation cost and charges to the profit and Loss account for the year ended 31 March, 2017 would have been higher by INR 7,011 thousands (previous year INR 2,053 thousands). Consequently the Company's basic earnings per share would have been INR 3.68 and diluted earnings per share would have been INR 3.67.

The Key assumptions used to estimate the fair value of options granted during the year ended 31 March 2017 are as under:

a) Risk- Free Rates are derived from the G Sec of applicable maturity.

b) Volatility is based on average of last 6 years data of BSE and NSE indices

c) Dividend Yield is assumed to be Zero

Movements in the Options under ESOP 2011 and 2016

Particulars	As at 31.03.2017	As at 31.03.2016
Outstanding at the beginning of the year – As at 1 April 2016	460,625	8,61,250
Add: Granted during the year Less: Forfeited / lapsed during the year Less: Exercised during the year Outstanding at the end of the year Exercisable at the end of the year	1,225,000 75,000 348,125 1,262,500 1,262,500	46,250 354,375 460,625 460,625







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(In Numbers)

Basic earnings per equity share have been computed by dividing net profit (loss) after tax by the weighted 22. average number of equity shares outstanding for the year

aver aBe the set of th			
Particulars	Unit	Year ended 31.03.2017	Year ended 31.03.2016
a. Net profit/(loss) after tax	Rs in '000s	1,322,933	74,598
b. Weighted average number of equity shares used in computing basic earnings per share	No. of shares in '000s	357,162	351,267
c. Basic earnings per share (a/b)	Rs.	3.70	0.21
d. Weighted average number of potential equity shares	No. of shares in '000s	358,424	461
e. Diluted earnings per share(a/{b + d})	Rs.	3.69	0.21

Expenses relating to outsourcing, business development and marketing support are given below: 23.

Expenses relating to out of a low	(INR IN DOUS)				
Operating expenses	Year ended 31.03.2017	Year ended 31.03.2016			
Outsourcing Expenses	393,447	427,045			
Marketing Support	516,679	334,301			
Business Promotion	247,152	219,763			
Total	1,157,278	981,109			

#### Sector Wise Business 24.

Disclosure of sector-wise business based on gross direct written premium (GWP) is as under:

×.

	Voar	ended 31.03.17		Year		
Business Sector	GDWP INR'000s	No. of Lives	% of GWP	GDWP INR'000s	No. of Lives	% of GWP
Rural	493,888	70,687	3.80%	643,703	180,846	6.30%
Social	2,943	181,804	0.02%	3,739	37,392	0.04%
Urban	12,522,474	6,124,372	96.18%	9,574,319	4,703,563	93.66%
	13,019,305	6,376,863	100%	10,221,761	4,921,801	100%
Total	13,013,303					S.







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- 25. Apollo Munich has a comprehensive Risk Management Framework in place. Risk management is viewed quite seriously by the management of the Company. The Company has a Risk Management Committee in place with representation from the Board of Directors, in line with the Corporate Governance Guidelines of IRDAI. Besides this, the Company has also constituted Risk Governance and Risk Officers Committee. In addition to above, there are functional teams for managing risks comprise of the Risk Managers and Risk Coordinators. Risk Management Policy of the Company gives the roles and responsibilities in great detail at each level. Broadly, functional teams are responsible for identifying risk in their respective areas. Risk Officers Committee ensures at organization level that all risks are identified and assessed as per guidelines in place and reports key risk to Risk Governance Committee which in turn assists Risk Management Committee at Board level to ensure that adequate system of internal control is in place and risk landscape of the Company is as per its defined risk appetite. Chief Risk Officer, who is overall in charge of risk management, is part of various risk committees and ensures that risk awareness culture is in place among other things.
- 26. The details of number of Claims intimated, disposed off and pending with details of duration:

			In Number	
<b>Claims Experience</b>	Health	<b>Overseas Travel</b>	Personal Accident	Total
Claims O/s at the	9,443	120	244	9,807
beginning of the period Claims reported during the	215,801	742	1,348	217,891
period Claims settled during the	191,993	409	903	193,305
period Claims repudiated during	16,007	166	318	16,491
the period Claims closed during the	4,202	157	117	4,476
period Claims O/s at the end of	13,042	130	254	13,426
the period Less than 3 months	13,042	130	254	13,426
3 months to 6 months		2	<u>رو</u> ار ا	-
6 months to 1 year	7	₫.	187) 1421	-
1 year and above	:=/		-	

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#### Disclosure of Fire and Marine Revenue accounts: 27.

As the Company operates in single insurance business class viz. Health Insurance, the reporting requirements as prescribed by IRDA with respect to presentation of Fire and Marine Insurance revenue accounts are not applicable.

- There are no dues outstanding for more than 45 days during the year which are payable to Micro, Small and Medium Enterprises. This information pursuant to the provisions of Micro, Small and Medium 28. Enterprises Development Act, 2006 is determined to the extent such parties have been identified on the basis of information available with the Company.
- The Company had received exemption from IRDA under the provisions of Sec 40 C (1) of the Insurance Act ,1938 read with rule 17 E of the Insurance Rules, 1939. The Exemption was valid for a period of 5 29. financial years staring from FY 2008-09 to FY 2012-13. The Company had applied for the waiver of requirement of under Section 40 C (1) of Insurance Act, 1938 read with rule 17E of the Insurance Rules 1939 for the financial years 2013-14, 2014-15 and 2015-16. A detailed note from the company will be submitted to IRDAI for future compliance.

Further, during the year, IRDAI has issued new regulations related to Expense of Management i.e. IRDAI (Expenses of Management of Insurers transacting General or Health Insurance business) Regulations, 2016, according to which the company has charged expenses of INR 706,278 thousand to Profit and Loss account, being the amount in excess of limits prescribed in Schedule I of aforesaid regulations. As the expenses of management for the financial year ended March 31, 2017 are in excess of the limits prescribed in Schedule I, as aforesaid, though excess being transferred to Profit and Loss Account, the company shall apply to IRDAI for exemption under the above provisions for financial year 2016-17.

#### **Reserve for Unexpired Risk** 30.

Pursuant to IRDA circular no. IRDA/F&A/CIR/CPM/056/03/2016 dated April 04, 2016, the Company has exercised the option to compute the unexpired risk reserve (URR) at 50% of Net Written Premium (NWP) of preceding 12 months as against previously followed 1/365 basis. The Management is of the opinion that this will reflect a more appropriate presentation of the financial statements. This has resulted in increase of INR 1,756,955 thousands in Net Earned Premium and consequently decline in Unexpired Risk Reserve by the same amount. Had the Company followed its earlier policy, the profit after tax for the year would have been lower and debit balance in Profit and Loss Account would have been higher by aforesaid amount. Further, the aforesaid adoption of URR policy also has impact to that extent on various accounting ratios as given in paragraph 32, hereinafter.







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# 31. Summary of Financial Statements is provided as under:

51.					(INR in L	acs)
	Particulars	2016-17	2015-16	2014-15	2013-14	2012-13
S.No.	Particulars					
	Operating Results					
1	Gross Direct Premiums	130,193	102,218	80,313	69,247	61,999
2	Net Premium Income #	106,877	86,392	68,146	65,062	52,618
3	Income from Investments (net)	6,488	4,262	3,504	2,725	2,290
4	Other Income	240	183	135	82	
5	Total Income	113,605	90,837	71,785	67,869	54,908
6	Commission (Net) (Including Brokerage)	9,489	5,018	4,533	6,387	4,229
7	Operating Expenses	28,079	28,580	25,578	20,830	18,917
8	Net Claims Incurred	60,559	50,064	41,342	35,643	26,198
9	Change in Unexpired Risk Reserve	(3,254)	8,902	2,558	10,722	8,405
10	) Operating Profit/Loss	18,730	(1,727)	(2,226)	) (5,713	) (2,841)
	Non-Operating Result					
1	1 Total Income under Shareholders Account	(5,501)	2,473	2,295	2,019	1,856
1	2 Profit /(Loss) before tax	13,229	746	69	(3,694)	(985)
1	3 Provision for Tax	127	-	(3)	(3)	1,495
1	.4 Profit/(Loss) after tax	13,229	9 746	66	(3,697)	510







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#### Miscellaneous:

15	Policy holders' Account: Total Fund Total Investments Yield on investments	77,076 8.51%	N.A N.A	N.A N.A	N.A N.A	N.A N.A
16	Shareholders' Account: Total Fund Total Investments Yield on investments	14,470 8.51%	N.A N.A	N.A N.A	N.A N.A	N.A N.A
17	Paid Up Equity Capital	35,727	35,692	34,923	33,098	30,898
18	Net Worth	40,726	27,462	25,433	22,642	23,038
19	Total Assets	122,653	104,061	89,372	81,698	66,92 <del>9</del>
20	Yield on total investments	8.51%	8.92%	9.27%	9.29%	9.13%
21	Earnings Per Share (Rs.)	3.70	0.21	0.02	(1.14)	0.18
22	Book value per Share(Rs.)	11.40	7.69	7.28	6.84	7.46
23	Total Dividend	Nil	Nil	Nil	Nil	Nil
24	Dividend Per share	Nil	Nil	Nil	Nil	Nil

# Net of reinsurance







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# 32. Accounting Ratios is provided as under:

Performance Ratios	2016-2017 (in %/times)	2015-2016 (in %/times)
Gross Direct Premium Growth Rate (Gross direct premium for the current year divided by the gross direct premium for the previous year)	27%	27%
<b>Gross Direct Premium to Net Worth Ratio</b> (Gross direct premium for the current year divided by paid up capital and free reserves)	3.20	3.72
<b>Growth Rate of Net Worth</b> (Net Worth as at the current balance sheet date divided by Net Worth as at the previous balance sheet date)	48%	8%
<b>Net Retention Ratio</b> (Net written premium divided by gross premium including RI acceptance)	82%	78%
Net Commission Ratio (Commission net of reinsurance for a class of business divided by net written premium)	9%	6%
<b>Expenses of Management to Gross Direct Premium</b> (Expenses of management plus commission paid divided by the total gross direct premium)	38%	39%
Expenses of management to Net Written Premium Ratio (Expenses of management plus Commission Paid divided by the Net Written Premium )	46%	46%
Net Incurred Claims to Net Earned Premium	55%	65%
<b>Combined Ratio</b> (Net Incurred claims divided by NEP plus Expense of management (including Net Commission) divided by NWP)	97%	104%
<b>Technical Reserves to Net Premium Ratio</b> (Reserve for unexpired risks plus premium deficiency reserve plus reserve for outstanding claims divided by net premium)	0.56 /e )	0.72
NICH HEALTH	REGN. NO.	Page 40 of 44







<b>Underwriting Balance Ratio</b> (Underwriting profit divided by net premium for the respective class of business)	0.11	(0.08)
<b>Operating Profit Ratio</b> (Underwriting profit plus investment income divided by net premium)	17%	-2%
<b>Liquid Assets to Liability Ratio</b> (Liquid assets of the insurer divided by the policy holders' liabilities	0.45	0.56
<b>Net Earnings Ratio</b> (Profit after tax divided by net premium)	12.38%	0.86%
Return on Net Worth (Profit after tax divided by net worth)	32.48%	2.72%
Available Solvency Margin to Required Solvency Margin Ratio	1.90	1.51

**NPA Ratio** 







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# **33.** Penal actions taken by various Government Authorities for the year 2016-17

			(INR in L	
Authority	Non - Compliance / Violation	Penalty Awarded	Penalty Paid	Penalty Waived / Reduced
Insurance Regulatory and	Nil	Nil	Nil	Nil
Development Authority				
Service Tax Authorities	Nil	Nil	Nil	Nil
Income Tax Authorities	Nil	Nil	Nil	Nil
Any other Tax Authorities	Nil	Nil	Nil	Nil
Enforcement Directorate / Adjudicating Authority / Tribunal or any Authority under FEMA	Nil	Nil	Nil	Nil
Registrar of Companies / NCLT / CLB / Department of Corporate Affairs or any Authority under Companies Act, 1956	Nil	Nil	Nil	Nil
Penalty awarded by any Court / Tribunal for any matter including claim Settlement but excluding Compensation	Nil	Nil	Nil	Nil
Securities & Exchange Board of India	Nil	Nil	Nil	Nil
Competition Commission of India	Nil	Nil	Nil	Nil
Any other Central/State / Local	Nil	Nil	Nil	Nil

Government / Statutory Authority







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# 34. Statement showing the age-wise analysis of the unclaimed amount of Policyholders as on 31 March 2017:

		Age-wise Analysis (INR in '000s)						
Particulars	Total amount	4-6 months	7-12 months	13-18 months	19-24 months	25-30 months	31-36 months	Beyond 36 months
Claims settled but not paid to the policy holders/ insured's due to any reasons except under litigation from the Insured /policyholders	-	*	-	-			-	-
Sum due to the insured/ Policyholders on maturity or otherwise		Not appl	icable bein	g non-life i	nsurance C	ompany		
Any excess collection of the premium/ tax or any other charges which is refundable to policyholders either as per terms of conditions of policy or as per law or as may be directed by the Authority but not refunded so far		154	1,848	7		13 <sup>9</sup>		-
Cheques issued but not encashed by the policyholder/ insured	20,428	752	1,316	1,531	1,034	143	790	14,862

35.	Unclaimed amount and Investment Income due to Policyholder	(INR in Lakhs) Current Financial Year
	Particulars	Current Financial Teal
		245
	Opening Balance Add : Amount Transferred to Unclaimed Amount	67
	Add : Amount Transferred to one anneed variable and the second se	
	Add : Investment income	18
	Less : Amount Paid during the year	89
	Closing Balance of Unclaimed Amount	241
	APOLLO MIGHCHHEALT	Page 43 of 44

SURANCE

36. Previous year figures have been reclassified wherever necessary.

As per our report of even date

For S. N. Dhawan & Co. (Formerly known as S.N.Dhawan & Co.) Chartered Accountants (Registration No. 000050N/N500045)

NEW DELHI

Rajeev K Saxena Partner Membership No. 77974

For S Viswanathan LLP

**Chartered Accountants** 

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For and on behalf of the Board of Directors

Dr. Prathap C Reddy Chairman

Andrew Kielty Director

min

Shobana Kamineni Director

Antony Jacob Whole Time Director & Chief Executive Officer

(Registration No. 004770S)

V.C.Krishnan 21 Partner Membership No. 22167



Srikanth Kandikonda Chief Financial Officer & Company secretary



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I. Registration Details         Registration No.       U       6       0       3       0       A       P       2       0       6       P       L       C	
	0 5 1 7 6 0
Balance Sheet Date   3   1   0   3   2   0   1   7   State     Date   Month   Year	e Code 0 1
Capital Raised during the year (Amount in Rs.Thousands)	
Public Issue	NIL
Bonus Issue NIL Private Placement	3 4 8 1
II. Position of Mobilisation and Deployment of Funds (Amount in Rs.Thousands)	
Total Liabilities         1         2         2         6         5         3         2         8         Total Assets         1         2	2 6 5 3 2 8
Source of Funds	
Paid up Capital       3       5       7       2       7       1       0       Reserves & Surplus       2         (Includes Fair value change account       (Includes Fair value change account)       (Includes Fair value change account)       (Includes Fair value change account)	5 8 7 7 9 3 count)
Secured Loans N I L Unsecured Loans	NIL
Deferred Liability	NIL
Applications of Funds	
Net Fixed Assets         2         8         9         8         0         Investments         9	1 5 4 5 9 5
Net Current Assets - 5 5 1 9 9 7 6 Misc. Expenditure	NIL
Accumulated Losses 2 0 8 7 8 7 9	
III. Performance of the Company (Amount in Rs.Thousands)	
Turnover     1     1     8     5     9     4     3     5       (Net earned Premium, income from investments and other incomes)     Total Expenditure     1     0	5 3 6 5 0 2
Profit Before Tax     1     3     2     2     9     3     3     Profit After Tax     1	3 2 2 9 3 3
Earnings per share Rs. 3.70 Dividend Rate %	NIL
IV. Generic Names of Three Principal Products / Services of Company (as per monetary	Terms)
Item Code No. N A (ITC code)	
Service Description GENERAL INSURAN	CE
For and on behalf of the Board of Directors Matulady Dr. Prathap C Reddy Chairman Chairman Director Director Director Director Director Director	<b>⇒</b> Y
Antony Jacob Whole Time Director & Chief Executive Officer Place : New Dethin Date : 27.04.2017	HEALTH NOR CO. THEALTH NOR CO. THEALTH NOR CO.



### APOLLO MUNICH HEALTH INSURANCE COMPANY LIMITED

#### MANAGEMENT REPORT

In accordance with Part IV of Schedule B of the Insurance Regulatory and Development Authority (Preparation of Financial Statements and Auditor's Report of Insurance Companies) Regulations, 2002, the following report is submitted by the Management for the year ended 31 March 2017:

- 1. It is confirmed that the registration granted by the Insurance Regulatory and Development Authority (IRDA) has been renewed and the same is valid.
- 2. It is certified that all the dues payable to the statutory authorities up to 31 March 2017 have been duly paid.
- 3. It is confirmed that the shareholding pattern and transfer of shares affected during the year is in accordance with the statutory and regulatory requirements.
- 4. It is declared that the management has not directly or indirectly invested outside India, the funds of the holders of policies issued in India.
- 5. The required solvency margins under the Insurance Act, 1938, as amended, have been maintained.
- 6. It is certified that the values of all the assets have been reviewed on the date of Balance Sheet and in management's belief, the assets set forth in the Balance sheet are shown in the aggregate at amounts not exceeding their realizable or market value under the heading – "Loans", "Investments", "Agents Balances", "Outstanding Premiums", "Interest, Dividend and Rents Outstanding", "Interest, Dividends and Rents accruing but not due", "Amounts due from other persons or bodies carrying on insurance business", "Sundry Debtors ", "Bills Receivable", "Cash" and several items specified under "Other Accounts".
- 7. The Company is exposed to a variety of risks associated with its insurance business and the investment portfolio. The Company maintains a diversified portfolio between the retail and group business. The Company follows a restrictive underwriting approach ensuring quality business and limits its exposure to certain market conditions. The investment portfolio is diversified within the limits set under IRDA regulations and internal rules of the Company. Major portion of investment funds were deployed in Govt. Securities, AAA and AA+ rated instruments and deposits with scheduled banks.

Operational risks are sought to be managed by a system of limits, internal controls, and segregation of duties, where ever feasible. The Company has engaged a chartered accountant firm to undertake the internal audit function. Internal controls, key operational risks and compliances are reviewed and audited on a regular basis. The Company has covered its risk exposure at the appropriate levels through adequate reinsurance programme.

8. It is confirmed that the Company do not have any operations outside India during the year ended 31 March 2017.



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9. Ageing of claims outstanding and trends in settlement of claims in direct business are given below.

Days	As at 31 March A 2017			As at 31 March 2016		As at 31 March 2015		As at 31 March 2014		As at 31st March 2013	
	No. of Claims	Amount	No. of Claims	Amount	No. of Claims	Amount	No. of Claims	Amount	No. of Claims	Amount	
30 Days	9,036	4,523	7,677	3,703	6,686	3,102	6,546	2,665	5,440	1,723	
30 Days – 6 Months	2,994	1,370	1,475	1,263	1,671	1,282	3,520	721	770	571	
6 Months – 1 Year	738	523	239	221	103	132	67	96	38	36	
1 Year – 5 Years	619	784	389	678	234	294	212	216	153	114	
5 Years & above	39	35	27	18	7	4	2	1		-	

#### (Amount Rs in Lacs)

### Trends in Claim Settlement:

Particulars	2016-17	2015-16	2014-15	2013-14	2012-13
Overall Average Claims	20 4-11-	22 davia		10 days	10 days
Overall Average Claims Settlement time	20 days	22 days	21 days	18 days	18 days

- 10. As per the IRDA guidelines, all debt securities are considered as held to maturity and valued at historical cost subject to amortization. Further, the market value of debt securities as at 31 March 2017 has been calculated as per guidelines issued by Fixed Income Money Market & Derivatives Association (FIMMDA). The investments in the Mutual Funds are valued at the Net Asset Values (NAV) of these Mutual funds as on the Balance Sheet date. The Company does not have any exposure in stocks and shares.
- 11. The Company has invested in approved Government securities, AAA or AA+ rated Debt securities, Bank Deposits, Mutual Funds and money market instruments. The primary objective is to generate optimum return while minimizing the risks. The investments are planned based on the cash flow position and liquidity requirements of the Company. There was no delay in servicing of interest or repayment of principal amounts on the investments. Considering the past track record, the Management is confident of maintaining the quality and performance of the investments. All the investments of the Company are performing assets as on 31 March 2017.





12. The details of payments made to entities in which directors are interested are given below:-

### (Amount Rs in Lacs)

Name of the Entity	Name of Director	Interested As	Nature of Transaction	2016-17
Apollo Gleneagles Hospitals Limited	Dr. Prathap C Reddy, Ms.Suneeta Reddy	Director	Claim payments	475
Apollo Hospitals Enterprise Limited	Dr. Prathap C Reddy, Ms.Suneeta Reddy, Ms. Shobana Kamineni	Director	Claim payments	2,825
Apollo Hospitals International Limited	Dr. Prathap C Reddy	Director	Claim payments	240
Family Health Plan Insurance TPA Limited	Ms. Shobana Kamineni	Member	TPA Fees	2,571
Indraprastha Medical Corporation Limited	Dr. Prathap C Reddy, Ms.Suneeta Reddy, Ms. Shobana Kamineni	Director	Claim payments	1,349
Lifetime Wellness Rx International Limited	Ms. Shobana Kamineni	Director	Payment for services rendered	3
Apollo Health and Lifestyle Ltd.	Dr. Prathap C Reddy	Director	Claims Payments Payment for services rendered	2
Samudra Healthcare Enterprises Limited	Dr. Prathap C Reddy	Director	Claim Payments	1!
HDFC ERGO General Insurance Co Limited	Mr. Bernhard Steinruecke	Director	Claim Payments	2,600
Faber Sindoori Management Services Private Limited	Dr. Prathap C Reddy, Ms.Suneeta Reddy	Director	Claim Payments	
Imperial Hospital And Research Centre Ltd	Dr. Pratap C Reddy, Ms.Suneeta Reddy	Director	Claim payments	35





- 13. It is hereby confirmed that:
  - a. In the preparation of the financial statements, the applicable accounting standards, principles and policies have been followed along with proper explanations relating to material departures, if any.
  - b. The management has adopted accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of financial year and of the operating profit or loss and of the profit or loss of the Company for the year.
  - c. The management has taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the applicable provisions of the Insurance Act, 1938, and The Companies Act, 2013, for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities.
  - d. The management has prepared the financial statements on a going concern basis.
  - e. The management has ensured that the internal audit system commensurate with the size and nature of business and is operating effectively.

For and on behalf of the Board of Directors

Antelio

Dr. Prathap C Reddy Chairman

Shobana Kamineni Director



Director

Antony Jacob Whole Time Director & Chief Executive Officer

Srikanth Kandikonda Chief Financial Officer & Company Secretary

Place: New Dethi Date: 27.04.2017



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